

1511A

REPUBLIQUE DU SENEGAL

MINISTERE DE LA SANTE ET DE LA PREVENTION

DIRECTION DE LA SANTE
DIVISION DES MALADIES TRANSMISSIBLES
PROGRAMME NATIONAL DE LUTTE CONTRE LE PALUDISME

**MANUEL DE FORMATION POUR LA PRISE EN
CHARGE DU PALUDISME AU NIVEAU DU DISTRICT**

Dakar, Mai 2002



1^{ère} édition

130

LIST OF ACRONYMS

AfDB	African Development Bank
AMCOW	African Ministers' Council on Water
ANBO	African Network of Basin Organizations
AU	African Union
CIWA	Cooperation in International Waters in Africa
ENTRO	Eastern Nile Technical Regional Office
EU	European Union
EUWI	European Union Water Initiative
GA	General Assembly
GWP	Global Water Partnership
GWPO	Global Water Partnership Organization
ICA	Infrastructure Consortium in Africa
INBO	International Network of Basin Organizations
IWRM	Integrated Water Resources Management
OMVS	Organization for the Development of the Senegal River
PIDA	Program for Infrastructure Development in Africa
PMT	Project Management Team
PSC	Project Steering Committee
R	Reported
RBO	River Basin Organization
RECs	Regional Economic Commissions
RWP	Regional Water Partnerships
SITWA	Strengthening the Institutions for Transboundary Water Management in Africa
TOR	Terms of Reference
TWRM	Transboundary Water Resources Management
WP	Work Package

LIST OF PHOTOS

- Photo 2: Mrs. Henriette NDOMBE
- Photo 2: Participants in Brazzaville meeting 13th & 14th June, 2013
- Photo 3: Participants in Nairobi meeting 17th & 18th June, 2013
- Photo 4: Sub regional meeting for ANBO Strategy in Kigali East Africa
- Photo 5: ANBO validation Strategy in Saly, Senegal
- Photo 6: ANBO validation Strategy in Addis Ababa, Ethiopia
- Photo 7: ANBO Strategy
- Photo 8: Participants at the validation meeting of ANBO governance, Dakar 2015
- Photo 9: Participants at the validation meeting of Legal need assessment
- Photo 10: Parliamentarians' Meeting held in Bujumbura
- Photo 11: The Participants came from the four corners of Africa
- Photo 12: Participants to the training session on projects finance, Saly Senegal
- Photo 13: GWP Communication officers during the training in Pretoria
- Photo 14: Participants at the WEB 2.0 workshop, Ouagadougou in December 2015
- Photo 15: Participants at the Capacity building workshop, Sao Tome June 2015



Project funded by the European Union

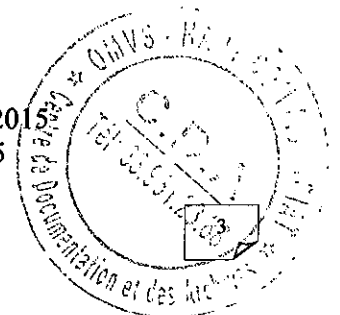




Photo 16: Participants to the training session on International Water Law
Photo 17: Participation at the validation meeting

LIST OF GRAPHICS

- Graph 1: Participation of the African stakeholders in the development of ANBO Strategy 2015-2025
- Graph 2: ANBO website visitors
- Graph 3: AWIS website visitors



Project funded by the European Union

Project Standard Data

Project name	Strengthening Institutions for Transboundary Water Management in Africa (SITWA) (EU ref: CRIS no: PP-AP/2011/276-900)
Development Partner	European Union
Implementation arrangement	GWPO/ANBO Secretariat at OMVS headquarters
Duration	4 years: One year Inception Phase followed by a 3-year Implementation Phase
Project budget	A maximum of EURO 3 million for 4 years

ACKNOWLEDGEMENTS

The SITWA project team would like to express its gratitude to the successive ANBO Chairs represented by the ORASECOM & the NBI, the AMCOW Secretariat, the executive agencies GWPO & OMVS for their invaluable guidance provided during this project.

We express our gratitude to the European Commission who provides the funding for the SITWA project, especially for their continuous support. We would further like to thank the African water sector community stakeholders who have given their time and expertise throughout the duration of this project and whose contributions were extremely valuable for its implementation.

We also renew our sympathy to the first Coordinator Mr. Innocent KABENGA who started the work and guided us to achieve all these results and still continues to support us, and to Mrs. Henriette Ndombe our late Project Manager who passed away on 19th July 2016,



Photo 1: Mrs. Henriette NDOMBE





AFRICAN NETWORK FOR BASINS ORGANIZATION/RESEAU AFRICAIN DES ORGANISMES DE BASSINS

STRENGTHENING INSTITUTIONS FOR TRANSBOUNDARY WATER MANAGEMENT IN AFRICA (SITWA)/ RENFORCEMENT DES INSTITUTIONS DE GESTION DES EAUX TRANSFRONTALIERES EN AFRIQUE

**SITWA PROJECT FINAL REPORT
2012-2016**

December 2016



Project funded by the European Union

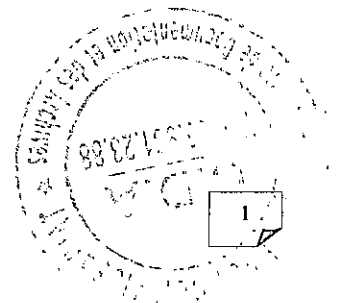


TABLE OF CONTENTS

Project Standard Data	2
ACKNOWLEDGEMENTS	2
LIST OF ACRONYMS	3
LIST OF PHOTOS	3
LIST OF GRAPHICS	4
I. INTRODUCTION	7
I.1. SITWA Project Background.....	7
I.2. Background to the EU, GWPO and OMVS partners	8
I.3. The objectives and deliverables of the project	8
I.3.1. Objectives of the Project.....	8
I.3.2. The deliverables for the inception and the implementation phases.....	9
II. SUMMARY OF THE 2014-2016 ACHIEVEMENTS	9
Table of achievements overall 2014-2016.....	10
III. SITWA PROJECT ACTIVITIES ACHIEVED OVER 2013-2016: THE DETAILS	15
III.1. The inception phase 2013: execution, achievements and lessons learnt.....	15
III.1.1. Support from key stakeholders: SITWA ambitions interesting for many of ANBO potential partners	16
III.1.2. Transboundary water Governance frameworks	16
III.1.3. Policies and legal frameworks	16
III.1.4. Governance of Transboundary aquifers.....	17
III.1.5. Lake and River Basin Organizations	17
III.1.6. EU supported RBOs projects.....	18
III.1.7. Capacity building	18
III.1.8. Knowledge Management Systems.....	18
III.1.9. Resource mobilization.....	19
III.1.10. The 3-years Action Plan 2014-2016	19
III.2. The implementation phase 2014-2016: execution, achievements and lessons learnt 19	
III.2.1. Output 1.1.: ANBO 5 Years Strategy and program developed in line with African Water Vision 2025	19
III.2.2. Output 1.2: ANBO institutional structures strengthened in harmony with RECs	21
III.2.3. Output 1.3: Formal legal relationship between ANBO and AMCOW established/adopted	23
III.2.4. Output 1.4: ANBO partnerships strengthened and visibility enhanced.....	24
SITWA ANBO media engagement:	30
III.2.5. Output 2.1: Legal/institutional support roadmap for African L-RBOs established	31
III.2.6. Output 2.2: Legal/institutional support to selected target basins provided.....	31



III.2.7. Output 3.1: Capacity building roadmap for African L-RBOs developed and database of suitable capacity building partners created	32
III.2.8. Output 3.2: Capacity building activities implemented and best practice sharing mechanisms established	33
III.2.9. Output 4.1: ANBO website/AWIS web platforms and main exchange procedures developed	37
III.2.10. Output 4.2: Support to information exchange and synthesis at pan African and regional level	38
III.2.11. Output 4.3: Transboundary data exchange and information systems implemented in selected target basins in collaboration with RECs (Ref. WP9) and contribution to SDG indicators	39
III.2.12. Output 5.1: Transboundary water infrastructure projects data base established	40
III.2.13. Output 6.1 Work Package 7(PLAN): IWRM planning in RBOs assessed and action plan prepared/Output 6.2 Work Package 8: (WACDEP Connect) Climate change vulnerability and adaptation in RBOs assessed and actions plan prepared/Output 6.4 (INFRA) infrastructure development and the role of ANBO assessed.....	40
IV. FINANCIAL ACHIEVEMENTS 2013-2016.....	42
V. MANAGEMENT OF THE PROJECT	44
V.1. Administrative management	44
V.2. Audit of SITWA project.....	44
V.3. ANBO CB and SITWA SC.....	44
Annex 1: Overall Logical Framework.....	45
Annex 2: SITWA 3-YEARS ACTION PLAN 2014-2016	48
Annex 3: SITWA detailed LOGFRAME	58
Annex 4: Graphics of the regional consultations.....	62
Annex 5: Detailed description of SITWA work plan 2016	63
Annex 6 : Actions prioritaires de formation ciblées pour 2015.....	68
Annex 7 ANBO organization chart:	70



I. INTRODUCTION

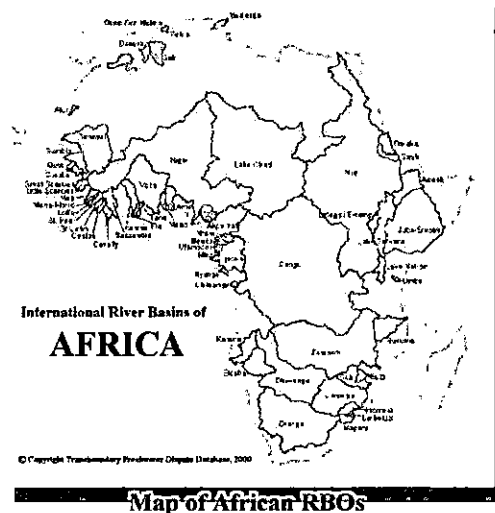
This Final Project Report, which consolidates the 4 Annual Reports and the Quarterly Progress Reports, is prepared in accordance with Section 2.1 of General Conditions of the 2015 Addendum to Partnership Agreement between GWPO and OMVS relating to SITWA Project dated March 2nd, 2012. The report has been prepared by SITWA Project Management staff, based on the Project Document and the 2014-2016 work plan with inputs from the ANBO Permanent Secretariat and GWPO and as per the guidance of the project steering committee.

The report is structured into three parts. The first part describes the SITWA Project: general information, objectives and deliverables. The second part is a presentation of the achieved activities 2013-2016 (Inception & Implementation phases). The third part focuses on the details of SITWA achieved activities 2013-2016.

I.1. SITWA Project Background

The African continent has the highest number of transboundary river basins that collectively cover 64% of Africa's surface area and contain slightly more than 93% of its surface water resources (see map). This is why, following the adoption of the Africa Water Vision 2025, the African Union called in 2000 for a "Federation of African River and Lake Basin Organizations" to be created, for developing and adopting a common approach to the management of transboundary waters.

In response to this call the African Ministers' Council on Water (AMCOW) established in 2006 the "Tekateka Committee" which recommended the adoption of the already existing (since 2002) African Network of Basin Organizations (ANBO) to provide this common platform. It was also recognized that ANBO should be strengthened so as to be able to reflect a stronger African orientation.



In this context, the European Commission decided to support a Project aimed at strengthening regional cooperation for the sustainable management of transboundary water resources in Africa, through programmatic and institutional strengthening of ANBO. The Inception Phase for the Project was planned for one year (2013), followed by a three-year implementation phase (2014- 2016). The Project is implemented by the Global Water Partnership Organization (GWPO) in partnership with the ANBO Technical Secretariat, currently hosted by the Organization for the Development of the Senegal River (*Organization pour la mise en valeur du fleuve Sénégal/ OMVS*). A joint GWP/ANBO Project Steering Committee (PSC) was established to manage the Project and a Project Management Team (PMT) established at ANBO Technical Secretariat.

I.2. Background to the EU, GWPO and OMVS partners

Accountable to European taxpayers for results, the EC is exercising financial control over, including the contract with the GWPO towards the achievement of the project, the timely project disbursements to the GWPO, and participating to SC meetings as observer.

The GWPO, fully accountable to the EC for achievement of the project outcomes, has signed a partnership agreement with the ANBO Technical Secretariat (OMVS) for the technical, financial and administrative management of the project and is working closely with the African RWPs, to ensure overall back-stopping as well as genuine multi-stakeholder's consultations.

The OMVS has signed a partnership agreement contract with the GWPO for technical, financial and administrative management of the project, manages the project and the project staff, submits the financial reports to the GWPO and ensures a proper financial audit of the project.

I.3. The objectives and deliverables of the project

I.3.1. Objectives of the Project

SITWA project was designed with an *overall objective* which is “*to strengthen regional cooperation at the political, economic and stakeholder level for sustainable management of transboundary water resources in Africa contributing to peace and security, stability and poverty alleviation, relying on African knowledge*”, and 2 *specific objectives* which are: (i) “*To strengthen ANBO. The project aims to transform ANBO into a sustainable and influential organization, as a pillar under the African Union (AU) and AMCOW framework, that supports the development of lake and river basin organizations as catalysts for policy and institutional development, knowledge and information management and capacity development on transboundary water management and development*” and (ii) “*Improving water governance for transboundary water resources in Africa under the platform of ANBO. ANBO will provide technical assistance to the RBOs to develop Integrated Water Resource Management Plans, including vulnerability to floods and droughts, priority issues for short and long term development, water quantity analyses and water quality objectives, etc.) in the river basins where they are not yet developed, and to implement plans where they exist*”.



I.3.2. The deliverables for the inception and the implementation phases

As mentioned in the SITWA Results Logical Frame, the inception phase (2013) was to be used to conduct deeper analyses so as to further develop the project's lists of outcomes and outputs that would contribute to deliver on the 2 objectives and the overall goal. To that end a series of consultative missions, meetings and workshops engaging the participation of the existing and prospective members of ANBO as well as other organizations/stakeholders in Africa to be involved in the implementation of the project was organized. Collection of information, development of analyses (learning review) and strategies/ programs contributed to the Inception Report. The Inception Report thus indicates how SITWA will strengthen regional cooperation and integration (partnerships), and develop capacity and knowledge management plans within ANBO to support transboundary water resources management and development.

The work plan for the full implementation phase (cf. work plan 2014-2016) was defined during the Inception Phase and presented in details in the Inception Report. The expected main results of the implementation Phase for SITWA Project (January 2014-december 2016) were stipulated in the Project Document, sections 1.3. and 3.

Listed under the Project's Specific Objectives 1 and 2 (cf. *above*), the 7 main deliverables for the implementation phase are:

- ANBO institutional strengthening
- legal/institutional support to RBOs
- capacity building
- knowledge management
- resource mobilization
- RBOs assessment of IWRM, climate change, data management, infrastructure
- project management and administration

II. SUMMARY OF THE 2014-2016 ACHIEVEMENTS



Table of achievements overall 2014-2016

COMPONENTS	OUTPUTS	ACTIONS CARRIED OUT	AND	FOLLOW-UP INDICATORS (IN NUMBERS)
1: ANBO INSTITUTIONAL STRENGTHENING	1.1 ANBO 5 YEARS STRATEGY AND PROGRAM DEVELOPED IN LINE WITH AFRICAN WATER VISION 2025	ANBO 10 YEARS STRATEGY AND 5 YEARS ACTION PLAN DEVELOPED IN CLOSE COLLABORATION WITH AFRICAN STAKEHOLDERS (RECS, AMCOW, RBOS)	ADOPTED, PRINTED, PUBLISHED, DISSEMINATED AND INITIATIVES CONDUCTED IN ORDER TO MOBILIZE FINANCING	Adopted strategy
	1.2: ANBO INSTITUTIONAL STRUCTURES STRENGTHENED IN HARMONY WITH RECS	INSTITUTIONAL OPTIONS ASSESSMENT FOR ANBO GOVERNANCE CONDUCTED	NEW ANBO INSTITUTIONAL STRUCTURES ADOPTED, SET UP ANBO GUIDELINES ADOPTED EXECUTIVE SECRETARIAT STRUCTURE VALIDATED BUT NOT PUT IN PLACE AS WELL AS THE MANUEL OF ADMINISTRATIVE, FINANCIAL AND ACCOUNTING PROCEDURES DUE TO FINANCIAL WEAKNESS TO SUSTAIN IT	ADOPTED ANBO GOVERNANCE AND SECRETARIAT STRUCTURE
	1.3 FORMAL LEGAL RELATIONSHIP BETWEEN ANBO AND AMCOW ESTABLISHED/ADOPTED	ASSESSMENT OF ANBO-AMCOW RELATIONSHIP & ANBO CHAIR INITIATIVES CONDUCTED TO IMPLEMENT AMCOW DECISIONS	ANBO PARTICIPATED OFFICIALLY TO SOME AMCOW ACTIVITIES AMCOW APPOINTED OFFICIALLY MEMBER OF ANBO CB BUT RELATION NEEDS REINFORCEMENT	ADOPTED RELATIONSHIP AGREEMENT
	1.4 ANBO PARTNERSHIPS STRENGTHENED AND VISIBILITY ENHANCED	CONTRIBUTION TO PROJECTS/PROGRAMS, ATTENDING OR ORGANIZING EVENTS AND MEETINGS, PRODUCTION OF	MEETINGS WITH CIWA NETWORK OF ANBO COMMUNICATION FOCAL	NUMBER OF MEMBERS



COMPONENTS	OUTPUTS	ACTIONS CARRIED OUT	AND	FOLLOW-UP INDICATORS (IN NUMBERS)
		INFORMATION MATERIALS	POINTS ESTABLISHED FILM TO PROMOTE ANBO'S VISION, MISSION AND ACHIEVEMENTS CAPACITY OF CENTRAL AFRICAN MEDIA REINFORCED ANBO AND AWIS INSTITUTIONAL WEBSITES IN FR & EN ANBO NEWSLETTERS	
2:LEGAL/ INSTITUTIONAL SUPPORT TO RBOS	2.1: LEGAL/INSTITUTIONAL SUPPORT ROADMAP FOR AFRICAN L-RBOS ESTABLISHED	LEGAL NEEDS ASSESSMENT OF AFRICAN L-RBOS CARRIED OUT		VALIDATED ROADMAP
	2.2: LEGAL/INSTITUTIONAL SUPPORT TO SELECTED TARGET BASINS PROVIDED	LEGAL/ INSTITUTIONAL SUPPORT SERVICES PROVIDED TO ABAKIR AND MEJERDA		NUMBER OF BASIN SUPPORTED
3: CAPACITY BUILDING	3.1: CAPACITY BUILDING ROADMAP FOR AFRICAN L- RBOS DEVELOPED AND DATABASE OF SUITABLE CAPACITY BUILDING PARTNERS CREATED	A CAPACITY BUILDING PROGRAM ELABORATED, BASED ON THE CB NEEDS DATA BASE OF SUITABLE CAPACITY BUILDING PARTNERS CREATED		VALIDATED ROADMAP/DATABASE



COMPONENTS	OUTPUTS	ACTIONS CARRIED OUT	AND	FOLLOW-UP INDICATORS (IN NUMBERS)
	3.2: CAPACITY BUILDING ACTIVITIES IMPLEMENTED AND BEST PRACTICE SHARING MECHANISMS ESTABLISHED	CAPACITY BUILDING ACTIVITIES IMPLEMENTED	<p>2 TRAINING SESSIONS ON FINANCING OF SUSTAINABLE WATER RESOURCES MANAGEMENT AND DEVELOPMENT</p> <p>TECHNICAL CAPACITY OF THE AWIS FOCAL POINTS REINFORCED</p> <p>THE CAPACITY OF THE NEW APPOINTED AWIS FOCAL POINTS IMPROVED</p> <p>2 TRAINING SESSIONS ON INTERNATIONAL WATER LAW (IWL)</p> <p>TRAINING SESSION FOR RBOS INFORMATION AND KNOWLEDGE MANAGEMENT SPECIALITS PREPARED BUT NOT IMPLEMENTED DUE TO BUDGET ISSUES</p>	NUMBER OF PERSONS TRAINED
4: KNOWLEDGE MANAGEMENT	4.1: ANBO/AWIS WEB PLATFORM AND MAIN EXCHANGE PROCEDURES DEVELOPED	ANBO/AWIS WEB PLATFORM AND MAIN EXCHANGE PROCEDURES DEVELOPED		VALIDATED WEB PLATFORM
	4.2: SUPPORT TO INFORMATION EXCHANGE AND SYNTHESIS AT PAN AFRICAN AND REGIONAL LEVEL	5 ELECTRONIC NEWSLETTERS PUBLISHED		NUMBER OF COMMUNICATION & KNOWLEDGE MECHANISMS IN PLACE



**PROPOSITION DE PROGRAMME DU COMITE DE PILOTAGE DU PROJET SITWA/
DRAFT AGENDA OF THE SITWA PROJECT STEERING COMMITTEE MEETING**

28-29 novembre 2016/28th-29th November 2016

DAKAR

DATE HEURE/HOUR	ACTIVITE	ACTIVITY	RESPONSABLE / RESPONSIBLE
28 novembre 2016	REUNION DU COMITE DE PILOTAGE 2016/ SITWA PROJECT STEERING COMMITTEE MEETING 2016		
09:00-09:30	Enregistrement des participants	Registration of participants	SITWA / HOTE
9:30-10:00	Discours d'ouverture <ul style="list-style-type: none"> ➤ Mot du Secrétaire Technique Permanent du RAOB/ OMVS /DEDD : Dr Amadou L. NDIAYE ✓ ➤ Discours du Représentant du GWPO : Mr Manuel Fulchiron ✓ ➤ Discours du représentant de l'UE : Mr Antoine De Saintraint ✓ ➤ Discours de la Présidente du RAOB : Mme Judith ENAW ✓ ➤ Discours d'ouverture par le Haut-Commissaire de l'OMVS : Mr Kabiné KOMARA ✓ 	Opening remarks <ul style="list-style-type: none"> ➤ Welcome by ANBO Technical Secretary / OMVS/DEDD: : Dr Amadou L. NDIAYE ➤ Remarks by GWPO Representative : Mr Manuel Fulchiron ➤ Speech by EU representative: Mr Antoine De Saintraint ➤ Speech by ANBO Chair : Mme Judith ENAW ➤ Opening Speech by the High Commissioner of OMVS : Mr Kabiné KOMARA 	Présidente RAOB/ANBO Chair
10:00-10:20	Présentation du Rapport Annuel 2016 du Projet SITWA <ul style="list-style-type: none"> - Activités Techniques réalisées en 2016 - Rapport Financier et Gestion Administrative en 2016 	Presentation of the SITWA annual report 2016 <ul style="list-style-type: none"> - Technical achievements in 2016 - 2016 Financial activities and Administrative management 	SITWA Project Manager
10:20-11:00	Présentation du rapport consolidé de la phase de mise en œuvre du Projet SITWA 2014-2016 <ul style="list-style-type: none"> - Activités Techniques consolidées 2014-2016 - Rapport consolidé Finances et Gestion Administrative 2014-2016 - Difficultés rencontrées et leçons apprises en 2016 	Presentation of the consolidated report of the implementation phase 2014-2016 <ul style="list-style-type: none"> - Consolidated Technical achievements 2014-2016 - Consolidated 2014-2016 Financial activities and Administrative management - Challenges and lessons learnt in 2016 	SITWA Project Manager
11:00-11:30 PAUSE CAFFE/ COFFEE BREAK			
11:30-13:00	Discussions du rapport de 2016, du rapport consolidé 2014-2016 et des perspectives identifiées pour poursuivre le renforcement des capacités du RAOB et des OBT	Discussion of the 2016 report, the consolidated report of the implementation phase 204-2016 and the identified prospects to strengthen the ANBO and the RBOs	Présidente RAOB/ANBO Chair



13:00-14:30	Déjeuner	Lunch	SITWA
14:30-16:00	Intervention du consultant chargé de l'évaluation finale du projet	Intervention of the consultant in charge of the terminal evaluation of the project	Présidente RAOB/ANBO Chair
16:00-16:30 PAUSE CAFFE/ COFFEE BREAK			
16:30-17:30	Suite de l'intervention du consultant chargé de l'évaluation finale du projet	the following of the intervention of the consultant in charge of the terminal evaluation of the project	Présidente RAOB/ANBO Chair
19:00	Cocktail dinatoire à l'hôtel fleur de Lys	Cocktail for diner at fleur de Lys hotel	
29 novembre 2016	REUNION DU COMITE DE PILOTAGE 2016/ ANBO COORDINATION BUREAU MEETING		
09:00-10:00	Intervention du consultant chargé de l'évaluation finale du projet	Intervention of the consultant in charge of the terminal evaluation of the project	Présidente RAOB/ANBO Chair
10:00-10:45	Présentation du draft du nouveau projet du RAOB pour financement par l'UE	Presentation of the new project draft submitted to be funded by the EU	SITWA/GWPO
10:45-11:15 PAUSE CAFFE/ COFFEE BREAK			
11:15: 12:00	Présentation du nouveau projet du RAOB financé par le PNUD/GEF : « Renforcement des capacités institutionnelles Le Consultant/The Consultant du Réseau africain des organismes de bassin (RAOB) contribuant à l'amélioration de la gouvernance transfrontalière de l'eau en Afrique »	Presentation of ANBO Project to be funded by UNDP/GEF : "Strengthening the institutional capacity of African Network of Basin Organization (ANBO), contributing to the improved transboundary water governance in Africa »	Représentante du PNUD/GEF GEF/UNDP Representative
	Principales recommandations du CPP pour mener les dernières activités du projet SITWA	Key recommendations by the PSC for the last actions to be undertaken	Présidente RAOB/ANBO Chair
12:00: 12:30	Cloture officielle de la rencontre du CPP 2016 - Discours Représentant UE - Discours Président RAOB	Closure of PSC meeting 2016 : - EU Representative speech - ANBO Chair speech	Présidente RAOB/ANBO Chair
12:30	Déjeuner	Lunch	
Après-midi/Afternoon: VISITE ILE DE GOREE/VISIT OF GOREE ISLAND 15h-19h			



COMPONENTS	OUTPUTS	ACTIONS CARRIED OUT	AND	FOLLOW-UP INDICATORS (IN NUMBERS)
5: RESOURCE MOBILIZATION	5.1: TRANSBOUNDARY WATER INFRASTRUCTURE PROJECTS DATA BASE ESTABLISHED	WATER INFRASTRUCTURE PROJECTS DATA BASE ESTABLISHED 10 RIVER BASINS' INFRASTRUCTURE PROJECTS INVENTORIED IN AFRICA	POSTPONED FOLLOWING THE RECOMMENDATION OF SITWA SC AS THE DATA ARE NOT EASY TO BE COLLECTED, STRATEGIC AND CONFIDENTIAL	VALIDATED DATABASE
	5.2 ANNUAL AFRICAN L-RBO FINANCIAL STATUS REPORTS PUBLISHED	Development of the ANBO/GEF Project <i>"Strengthening the institutional capacity of African Network of Basin Organization (ANBO), contributing to the improved transboundary water governance in Africa »</i>	Development of the EU/SIA Project <i>"Enhancing Legal and Technical Capacities and Strengthening of the African River Basin Organizations"</i>	NUMBER OF PROPOSALS SUPPORTED BY ANBO DEVELOPMENT OF 2 PROJECT PROPOSALS FOR ANBO
	5.3: ANBO IN-HOUSE CAPACITY FOR PROVIDING RESOURCES MOBILIZATION SUPPORT TO MEMBER ORGANIZATIONS STRENGTHENED			
6: RBOS ASSESSMENT OF IWRM, CLIMATE CHANGE, DATA MANAGEMENT, INFRASTRUCTURE (WP7-10) COMPLETED (TORS WERE DEVELOPED IN PHASE I	6.1: IWRM PLANNING IN RBOS ASSESSED AND ACTION PLAN PREPARED	ASSESSMENT OF THE "IWRM PLANNING IN THE AFRICAN RIVER BASIN ORGANIZATIONS", WP8 "CLIMATE CHANGE VULNERABILITY, ADAPTATION AND DEVELOPMENT AGENDAS IN THE AFRICAN RIVER BASIN ORGANIZATIONS", AND WP10 "INFRASTRUCTURE DEVELOPMENT IN THE AFRICAN RIVER BASIN ORGANIZATIONS"	THE FINAL REPORTS VALIDATED AND PUBLISHED CONTRIBUTION TO THE DEVELOPMENT OF THE MONO BASSIN 2016-2020 STRATEGIC PLAN CONTRIBUTION TO THE VALIDATION PROCESS OF THE CICOS' SDAGE	NUMBER OF IWRM ACTION PLAN developed by RBOs that have used the reports produced within SITWA (ideally based on quotes inserted in the plans) SUPPORTED
	6.2 CLIMATE CHANGE VULNERABILITY AND ADAPTATION IN RBOS ASSESSED AND ACTIONS PLAN PREPARED			NUMBER OF ACTION PLANS FOR CC ADAPTATION SUPPORTED
	6.4 INFRASTRUCTURE DEVELOPMENT AND THE ROLE OF ANBO ASSESSED			
	6.3 DATA AND INFORMATION MANAGEMENT ASSESSED	JOINT ACTIVITY WITH WP5 REPORT		WP5 REPORT
				NUMBER OF INFRASTRUCTURE PROJECTS





COMPONENTS	OUTPUTS	ACTIONS CARRIED OUT	AND	FOLLOW-UP INDICATORS (IN NUMBERS)
				SUPPORTED



Project funded by the European Union

III. SITWA PROJECT ACTIVITIES ACHIEVED OVER 2013-2016: THE DETAILS

All the outputs of the project have been concluded successfully. Synergies between the Results and coordination with the work of other programs and RBOs have added value to the work. On-going monitoring of risks and assumptions and corrective actions where necessary have ensured that the project has delivered on all the expected results, and can be said to have successfully delivered on its main purpose *“to strengthen regional cooperation at the political, economic and stakeholder level for sustainable management of transboundary water resources in Africa contributing to peace and security, stability and poverty alleviation, relying on African knowledge”*, and 2 *specific objectives* which are: (i) *“To strengthen ANBO. The project aims to transform ANBO into a sustainable and influential organization, as a pillar under the African Union (AU) and AMCOW framework, that supports the development of lake and river basin organizations as catalysts for policy and institutional development, knowledge and information management and capacity development on transboundary water management and development”* and (ii) *“Improving water governance for transboundary water resources in Africa under the platform of ANBO. ANBO will provide technical assistance to the RBOs to develop Integrated Water Resource Management Plans, including vulnerability to floods and droughts, priority issues for short and long term development, water quantity analyses and water quality objectives, etc.) in the river basins where they are not yet developed, and to implement plans where they exist”*.

III.1. The inception phase 2013: execution, achievements and lessons learnt

The process was participatory and inclusive (all African L/RBOs, RECs and other key stakeholders), with two interregional consultations workshops held in Brazzaville (40 participants) and Nairobi (36 participants).



Photo 2: Participants in Brazzaville meeting 13th & 14th June, 2013



Photo 3: Participants in Nairobi meeting 17th & 18th June, 2013



The inception report, discussed in Addis Ababa (steering committee meeting) and Brussels (presentation of the report to the European Commission) in October 2013, showed that strengthening of ANBO requires a clear understanding of ANBO's current and future role in support of RBOs, which in turn depends on their needs and requirements. The consultations and studies commissioned provided a situation analysis of transboundary water management frameworks in the form of a continental overview, broken down into several categories: Policy, legal and institutional frameworks, Capacity needs, Knowledge management, and financial resource mobilization.

At the end, 15 reports produced and focused on six priority areas: (i) the ANBO institutional design; (ii) the Learning review of EUWI transboundary projects experience; (iii) the RBOs legal frameworks; (iv) the Capacity building needs; (v) the Knowledge management needs; and (vi) the Sustainable financing of RBOs.

These studies and discussions served as the basis for the development of the inception report made of a situation analysis and a detailed work plan aimed at delivering on the 2 objectives of the project. It was also concluded that the implementation phase should be for 3 years instead of 2 as initially planned (1-year no cost extension).

The lessons learnt from each of these areas are summarized as follows:

III.1.1. Support from key stakeholders: SITWA ambitions interesting for many of ANBO potential partners

The RBOs, RECs, development partners and other stakeholders involved in water resources management in Africa manifested keen interest to collaborate and cooperate with ANBO in transboundary water resources management in Africa. AMCOW, the Swedish International Development Agency (SIDA) and the World Bank through its Cooperation in International Waters in Africa (CIWA) project followed closely SITWA Inception Phase process and activities. ANBO held several meetings with CIWA in the context of SITWA and a joint CIWA-ANBO study on "*Legal and Institutional Frameworks for RBOs in Africa*" is now being co-published (in 2016).

III.1.2. Transboundary water Governance frameworks

The strategic framework for Water Management of the African Union (AU) is the Africa Water Vision for 2025, supported by a series of high-level policy statements stressing the importance of and underscoring the commitment of African leaders to water resources development for improved and optimized use of the continent's water resources for social and economic development on the continent.

The mandate of the Regional Economic Communities (RECs) includes areas of trade, transport, energy and natural resources management, but with different degrees of integration among the 8 African RECs: for instance, ECCAS has a regional water policy, ECOWAS has a Permanent Framework of Coordination and Monitoring (PFCM) of IWRM, SADC Member States share a comprehensive legal, policy and institutional framework for transboundary water management.

III.1.3. Policies and legal frameworks



There is a high degree of commonality between water policies, driven by the desire to improve the social, and the economic situation of the population in the countries sharing water bodies, as water is recognized as a key driver for achieving economic growth and improved social conditions. The high dependency of many African countries on shared water resources represents a tremendous potential for increased cooperation and joint management of transboundary water resources.

But there is less coherence in the legal frameworks, no harmony between the strengthening of existing frameworks, and no binding global or continent-wide transboundary water management Convention applicable to African states (except the Revised SADC Protocol on Shared Watercourses, the only regional framework agreement). Furthermore, the 1997 UN Convention has strong guiding character for many of the basin-specific agreements, likewise the UNECE Convention, which is open to accession by non-European states, also provides some legal guidance.

Nevertheless, there are numerous international treaties concluded by African states. Bilateral as well as basin-wide agreements can be found and agreements differ in content from those merely setting up an institutional mechanism to those dealing with the development and implementation of specific infrastructure projects.

III.1.4. Governance of Transboundary aquifers

The less developed, considered only to a very limited extent in continental or regional policies, the management arrangements for the conjunctive use of transboundary surface and groundwater resources remain underdeveloped. Regional legal frameworks (at REC level) for the management of shared aquifers do not exist on the continent, with the exception of the Revised SADC Protocol, which covers groundwater to some degree.

The AMCOW solution, with the establishment of Africa Groundwater Commission, involved the SADC, ECOWAS, and IGAD in the development or the management of transboundary aquifers at regional level.

III.1.5. Lake and River Basin Organizations

Many L/RBOs are purely advisory (to their Member States) in nature with the emphasis being on determining an overall management system for the basin that balances socio-economic development needs with the need for protecting the basin's biodiversity and the significant environmental services the basin provides to its population. This applies generally to the basin-wide commissions in the SADC region.

Other RBOs have a considerable degree of implementation powers transferred to them by Member States and are responsible for the full development and implementation of (water) infrastructure projects. Examples of these are OMVS and NBA in West Africa.

Both types of RBOs can also be found, commonly with an advisory basin-wide commission and sub-basin or project-specific RBOs with a strong infrastructure development focus: NBI and the regional strategic action programs (NELSAP, ENSAP), ORASECOM and the bilateral project-specific arrangements (Lesotho Highlands Water Commission/LHWC accompanied by the Lesotho Highlands Development Authority/LHDA and the trans-Caledon Tunnel Authority/TCTA).



Generally, RBOs are not necessarily static and many are evolving from one type to another with a commensurate change in mandate and degree of activity in the management of the respective basin. All have in common that throughout the continent RBOs are increasingly seen as instruments for advancing regional integration agendas. Some of the main roles carried out by RBOs are:

- Generating information and knowledge required for the management of the specific basin (joint studies) and providing a platform for information sharing.
- Joint basin-wide planning, including development of basin master plans and coordination of planning with responsible national level organizations.
- Monitoring and coordination of ongoing projects and activities (national and transboundary) in the basin.
- Implementation of projects (only if RBO has executive mandate).
- Liaising and coordinating with relevant organizations at national and REC level.
- Facilitating in the resolution of disputes.

Thus, while a core set of functions is carried out by all types of RBOs, it is not possible to define the optimal role and mandate for RBOs in a generic manner. Given the variety of basin characteristics, each RBO must be established and developed over time in a way that meets the need of the basin in question.

III.1.6. EU supported RBOs projects

Very relevant with RBO's mandate but sometimes not clearly outlined. Lot of achievements but part of the activities did not reach their goal, often because of management of the time frame, Human resources and Institutional environment.

III.1.7. Capacity building

The more important capacity building needs are focused on **Human resource development, Organizational/institutional development, and Institutional and legal framework development** areas are related to the activities such as: a) Training activities; b) Technical assistance; c) Knowledge base management.

III.1.8. Knowledge Management Systems

The strengthening of water related knowledge management and data management is fundamental in Africa for improving water and development issues, including, water security and climate resilience.

At the RBO level, establish the links between data producers and information users requires the identification of information needs, sources and flows, agreements for data exchange, tools (databases, geographic information systems, decision support systems, web portals) and procedures for the collection, processing, production and dissemination of the expected information, development of human resource capacity in data management and data processing. This is to combat the lack of basic data generation, incomplete, dispersed,



heterogeneous, unreachable, lack of traceability, legislative and institutional frameworks organizing and human resources capacity.

III.1.9. Resource mobilization

The irregularity, insufficiency and dependency of their financial situation, the new sources badly needed by the BOs would come from earmarked revenues from jointly operated infrastructure, as well as the sale of services from consultancies, data, etc., for an increasing source of income.

Financing joint infrastructure projects will continue to involve the creation of tailored packages of project finance, comprising public equity, loans and grants, plus loans and equity from public IFIs, and a greater volume of commercial lending and private involvement than at present. The latter would be facilitated by greater use of *risk sharing products* available from the IFIs and some bilateral partners. Greater access to climate finance, and soft loans from non-traditional development partners such as China, India and Brazil would also be part of the new mix.

III.1.10. The 3-years Action Plan 2014-2016

It was developed based on the findings of the Inception Phase and was adopted by the 2013 Steering Committee.

The ANBO-GWP Project Document contains the Overall Logical Framework (annex 1) and a list of activities to feed the implementation phase. The additional activities to build the 3-years action plan (annex 2) have been added during the analysis of the context, the environmental factors and capabilities of partners, and adopted during the Inception Phase in 2013, in close cooperation with AMCOW and AWG, to reflect and respond to the developing demands and priorities. Hence, the SITWA team has settled the Objectively Verifiable Indicators (annex 3) to appreciate the evolution of the achievements during the implementation.

III.2. The implementation phase 2014-2016: execution, achievements and lessons learnt

The details of the activities achieved in 2014-2016:

III.2.1. Output 1.1.: ANBO 5 Years Strategy and program developed in line with African Water Vision 2025

The process: This Result aimed at developing a Strategy and Action Plan for the ANBO network. This was achieved through 3 steps:

- January 2014 the SITWA PMT worked closely with key partners (GWP, ANBO Coordination Bureau and other stakeholders) to elaborate the ToRs for ANBO strategy to be developed as highlighted in the work plan. This process was undertaken to make sure that the ANBO strategy be prepared based on a strong basis and background where the orientation is given by all the key stakeholders. The preliminary elements of the strategy such as vision, mission, major goals and general orientation were afterwards discussed during the consultation workshop of ANBO Coordination Bureau held in Abuja, Nigeria, mid-April 2014. A second stakeholder



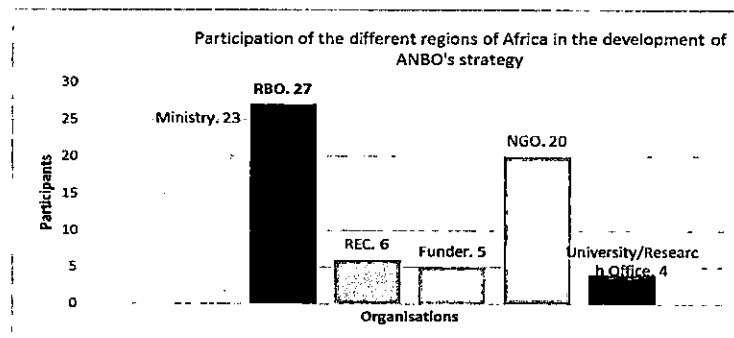
meeting was held in Dakar during the African Water Week 2014, attended by the steering committee members and the GWPO staff including the GWPO Executive Secretary, with purpose for ANBO representatives to finalize the mission, vision, goals and objectives for ANBO. Preliminary consultations with some partners such as INBO, EU, GWPO and some RBOs have been then completed and their inputs reflected in the first draft ANBO strategy discussed in Abuja. The participants provided the consultant with comments, which were incorporated and the updated version submitted to the SITWA Project on June 1st, 2014.

- July to September 2014, the 5 African regional consultations funded by SITWA project and co-organized by the 5 RWPs with the ANBO Focal Points have shared the draft strategy with many stakeholders and collected inputs, to enhance the buy-in of this new framework, to collect views and recommendations on how ANBO could help the RBOs focus on specific proposed themes.



Photo 4: Sub regional meeting for ANBO Strategy in Kigali East Africa

- This process helped make the strategy more consistent and relevant to regional priorities because it reflected the regions particular needs to be addressed by ANBO.



Graph 1: Participation of the African stakeholders in the development of ANBO Strategy 2015-2025 (see Annex 4 for the regional representations)

- Therefore, the draft “ANBO Strategy 2015-2025 and Detailed Work plan 2015-2019” was validated in Senegal, October 2014 by the L/RBOs and the keys partners. The workshop reached a consensus on the document, in the light of the contributions made by the different regions of the continent, which had produced sub-regional documents following consultation workshops (see graphics of the regional consultations, Annex 4).



- The final version was approved early 2015 by the Network's General Assembly, held on February 2015, in Addis Ababa, Ethiopia. The meeting was attended by ANBO members, head of BOs (Basin Organizations), GWP representatives, RECs representatives, and development partners such as the European Union, GIZ, UNDP/GEF, and NEPAD Center for excellence, and the SITWA staff.



Photo 5: ANBO validation Strategy in Saly, Senegal



Photo 6: ANBO validation Strategy in Addis Ababa, Ethiopia

The conclusion and way forward: the main verifiable indicator for this Result is in place, and the Result has been realized. In addition, as requested by the ANBO GA: (i) the document printed, published to the stakeholders, disseminated at large scale to enhance its visibility and initiatives conducted in order to mobilize financing; (ii) Formal information of AMCOW ES to become the ANBO Goodwill Ambassador, on April 2015, for communication, reach out and engagement of the donors and technical partners; (iii) May 2015 in Abidjan, meeting with potential donors such as African Water Facility (AWF), Fund for International Development (OFID), Indian Bank, European Investment Bank (EIB), the Delegation of the Ministry of Foreign Affairs Norway ; (iv) June 2015 in Kigali, meeting with the Rwandese Minister of Natural Resources, the Senate Vice-President in charge of Economic and Finance Commission, the National Assembly President of Economic and Finance Commission, etc.; (v) meeting with Authorities of Netherlands Embassy in Senegal; (vi) communication with CIWA which is willing to finance a part of the strategy.



Photo 7: ANBO Strategy

III.2.2. Output 1.2: ANBO institutional structures strengthened in harmony with RECs

The process: This Result aimed at setting up ANBO new institutional structures. This was achieved through 5 steps:



- Since September 2014, TORs prepared by SITWA Team were discussed during the workshop for validation of ANBO Strategy (in Saly), in order to make the assessment of the institutional options for ANBO governance structure based on the Strategy of the Network. The main recommendation was to finalize it during ANBO General Assembly, because of the importance of the topic which is to create its own secretariat. The new governance and secretariat options should allow ANBO to play its role as a Pan-African body in charge of Transboundary Water Resources Management in Africa under AMCOW.
- September 2015 in Kinshasa, DRC, the study on the “*Institutional Options Assessment for ANBO Governance Structure and Related Secretariat*” was validated. The ANBO Secretariat scenari adopted include 1) Core functionality which is the most basic Secretariat option, enabling it to carry out only the corporate functions, the policy formulation function and (part of) the ‘Communication and ‘Knowledge Management’ functions, and 2) the Enhanced Core Functionality which is the establishment of increased full-time technical capacity in the Secretariat. The recommendations require formal adoption by the ANBO governance structure.
- December 2015 in Dakar, Senegal, the SITWA organized the ANBO Coordination Bureau meeting, attended by the EU/DEVCO and GWPO representatives. The final report on ANBO governance and the ANBO new Secretariat Option were hence validated. At the same time, the new statutes, which were largely amended, were circulated in January 2016.
- June 2016 in Johannesburg, South Africa: “ANBO Guidelines”, the “Manual of administrative, financial and accounting procedures of the ANBO Executive Secretariat (ES)” are validated to define the roles and responsibilities of different ANBO staff members and provides them with the necessary management tools.



Photo 8: Participants at the validation meeting of ANBO governance, Dakar 2015

- September 2016, the ANBO GA is transformed into a Council, in line with the new Statutes. It therefore amended and adopted those Statutes, renewed its organs, and decided unanimously to elect CICOS as the President of the Network, NBI the Vice-President, and OMVS to remain the Technical Permanent Secretary of the Network. The members of the Coordination Bureau are represented by the five African regions: VBA and OMVG in West Africa, LCBC and ABAKIR in Central Africa, LVBC and ENTRO in East Africa and Horn of Africa, KOBWA and OKAVANGO in Southern Africa, OSS and Mejerda in North Africa. The Technical Permanent Secretariat and AMCOW Secretariat will continue to be members of the Coordination Bureau. The



decision to establish the secretariat was not taken, its implementation is therefore postponed by the GA.

The conclusion and way forward: the main verifiable indicators for this Result are in place, and the Result has been realized partially. In addition, as requested by the deliverables, ANBO Secretariat is defined with the staff as well as the necessary resources. Despite the willingness of ANBO members to create such structure in to support the development of L/RBOs as catalysts for policy and institutional development, knowledge and information management and capacity development on TWM and development, the financial weakness of the network to sustainably maintain and finance such a body led the GA to postpone its implementation. Therefore, OMVS continues to play the role of PTS. Also was postponed the process which was going on with the Service of Legal and Consular Issues held by the Senegalese's Ministry of Foreign Affairs to get the status of International NGO for ANBO, and a headquarters agreement.

III.2.3. Output 1.3: Formal legal relationship between ANBO and AMCOW established/adopted

The process: This Result aimed at formalizing the relationship between the two organizations. This was achieved through 3 steps:

- December 2013 in Dakar, the ANBO Chairperson supported by the SITWA team met with the AMCOW Executive Secretary, in order to operationalize (i) the AMCOW Brazzaville Declaration of 31st May 2007, (ii) the outcome and decisions of the AMCOW Executive Committee meeting Nairobi, Kenya, 22nd -23rd November 2007, and (iii) the report of the seventh ordinary session of the African Ministers' Council On Water (AMCOW) Johannesburg, RSA 13/11/2009. These decisions aimed to implement the recommendations of the Tekateka Commission endorsed by AMCOW. The AMCOW Executive Secretary informed the meeting that the Ministerial Decision is a legal authority and therefore it is binding.
- April 2014 in Abuja, Nigeria: discussions between ANBO CB and the AMCOW ES on a draft document related to the assessment of ANBO-AMCOW relationship, where ANBO plays its role as AMCOW sub-committee in charge of transboundary water resources in Africa. The recommendations for a practical working arrangements between the two organizations shown (i) the nature of technical inputs required of ANBO; (ii) the frequency and type of reporting; (iii) the required capacity of ANBO; (iv) the financing of ANBO; (v) the resolution of disputes between the two organizations; and (vi) the changes to the scope or nature of ANBO's Coordination Bureau mandate as a sub-committee of AMCOW, if required by either organization etc.
- July 2014: the ANBO Chair requested officially to the AMCOW ES guidance and support to enable ANBO to implement the Brazzaville decision pertaining specifically to the following: (i) that the ANBO "Executive Committee" referred to in the Brazzaville Decision establishing ANBO as AMCOW sub-committee in charge of Transboundary Water Resources Management in Africa be replaced by the "ANBO Coordination Bureau" as provided for in the ANBO statutes; (ii) That ANBO be provided with financial support or assisted to resource mobilize to undertake its



responsibilities, as part of AMCOW work programme; (iii) That the Chair of ANBO becomes a full member of AMCOW TAC; (iv) That the Chair of AMCOW TAC be part of the Coordination Bureau of ANBO; and (v) That Rule 22 of AMCOW Governance Framework forms the legal basis for implementing the Council of Ministers decision that ANBO becomes AMCOW's sub-committee in charge of Transboundary Water Resources Management in Africa.

The conclusion and way forward: the main verifiable indicators for this Result are in place, and the Result has been realized. It is clear that ANBO is a part of AMCOW and doesn't need a MoU (cf. Annex 9: Cadre de signature de MoU entre AMCOW et les Partenaires). ANBO participated officially to some AMCOW activities: elaboration of AMCOW 3-years Work Plans 2014-2016, Africa San 4, AWW 5&6, etc. in May in Dakar, the ANBO Technical Permanent Secretariat and the SITWA Project Manager, participated in the AMCOW-TAC meeting. The SITWA project Manager presented ANBO activities, and distributed some copies of the ANBO strategy, and requested the support of AMCOW to mobilize financial resources. Furthermore, the AMCOW M&E specialist and the members of the TAC promised, through the AMCOW President, to support ANBO. AMCOW is also a member of ANBO CB officially declared by the GA, and always invited in the meetings organized by that organ.

However, moving increasingly towards the application of the Brazzaville and Nairobi resolutions and decisions could ensure the exact role of ANBO within the AMCOW TAC, and properly secure the duties and benefits of the Network as an African Technical Subcommittee in charge of the TWR.

III.2.4. Output 1.4: ANBO partnerships strengthened and visibility enhanced

The process: This Result aimed at formalizing the relationship with key partners. Formally started in 2014, this was achieved through several activities contributing to projects/programs, attending or organizing events and meetings, producing information materials, etc.:

2014:

Meeting with CIWA during AWW: Discussions about CIWA-ANBO/SITWA collaboration started way back during the launching of SITWA Project in December 2012. During the Inception Phase, CIWA representatives participated in SITWA consultations and validation workshops for various studies carried out during this period. One SITWA Thematic Study output contributed to Legal and Institutional Frameworks for RBOs in Africa published by CIWA. The purpose of the meeting held in Dakar on May 29th, 2014 was to find ways and means to foster this collaboration. The meeting was chaired by ANBO's Chair and attended by representatives of GWPO, CIWA, ANBO and SITWA. The meeting focused on collaboration on ongoing specific SITWA activities namely; capacity building; project preparation; ANBO Strategy and implementation plan; as well as ANBO partners and donors roundtable.

Some milestones were recommended namely making a follow-up meeting in Stockholm during the WWW and identifying possible areas of collaboration emerging from the ANBO draft strategy.



2015:

NEPAD H2020: Contributions to the EC H2020 call: development of a project to support ANBO relationship with scientific partners, in close collaboration with the NEPAD Centers of Excellence, coordinated by the University of Stellenbosch and a series of other partners. This development has required a lot of work along Q1 and Q2 and many exchanges with various partners. However, the proposal prepared with NEPAD was not selected.

Afri-Alliance H2020: Afri-Alliance (Afri-EU Innovation Alliance for Water and Climate), H2020 European project, from 2016 to 2021, mobilizes 16 partners including ANBO and aims to enable African and European stakeholders, in the field of water, to work together on issues of innovation, Science Policy Interface, to develop Africa's capacity to respond in the future to issues related to climate change.

The project coordinated by the IHE UNESCO Centre will strengthen and add value to research and innovation related to water and climate change.

ANBO is therefore appointed, among other facilitators, to communicate and disseminate the AfriAlliance progress to the widest possible range of key stakeholders in Africa and the EU (AfriAlliance WP5 leaders). The SITWA Communication Officer is chosen to INBO staff involved in the project as AfriAlliance WP5 leaders.

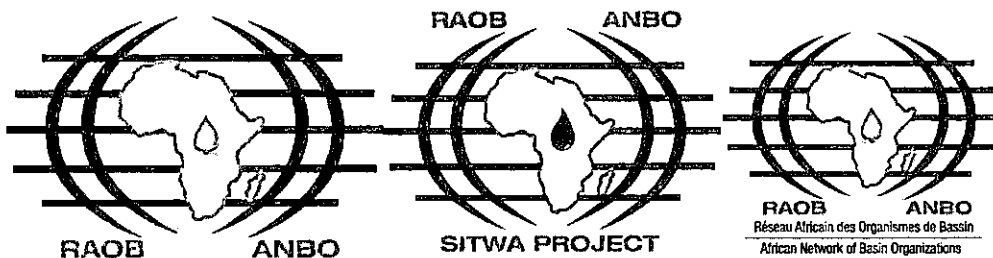
SITWA ANBO visibility enhanced:

In August 2014, a Communication outreach strategy focusing on information sharing through various platforms including AWIS, the ANBO Website and Social Media was developed.

A branding component, part of the communication strategy was launched, through which communication materials for branding purposes were created, these include: Roll-up banners, SITWA branded notebooks, and SITWA branded folders for the upcoming meetings.

Creating A SITWA ANBO graphical policy:

The development of this guideline was meant to ensure professional use of ANBO and SITWA logo and raise the network's profile. It gives SITWA and ANBO a distinguishing mark, while the typographical rules, together with the design recommendations act like a brand, thus giving the network a clear and instant identity.



The new ANBO website:



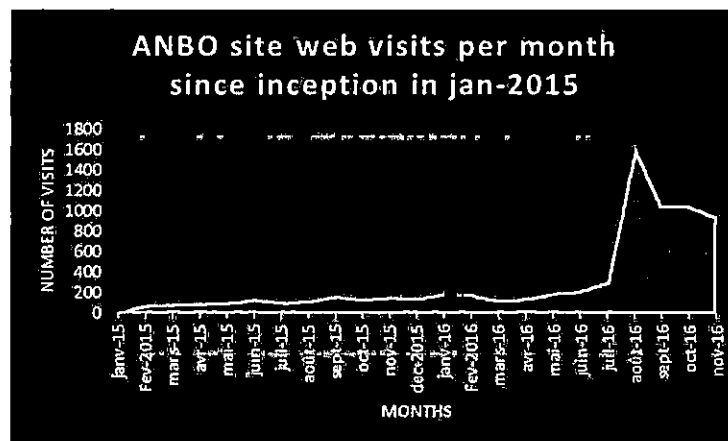
Project funded by the European Union



The new website was designed, by SITWA Communication Officer and IT Young Specialist; it includes structure and technical development of the network's website. The adopted graphical policy has been used to design this new website so as to reflect and comply with the adopted standards. This platform will help all the network members, partners and stakeholders communicate, share and find reliable information related to transboundary water issues.

www.raob-anbo.org

Since January 2016 the website has been translated into English: now accessible via the URL: French: <http://www.raob-anbo.org/fr> and English: <http://www.raob-anbo.org/en>.



Graph 2: ANBO website visitors

ANBO Communication and Knowledge Management Strategy:

An ANBO Communication and Knowledge Management Strategy document has been written and has been reviewed by SITWA PMT as well as by GWPO Communication unit and GWPO. This reviewed strategy was presented to the SITWA Steering Committee during the December 2015 meeting for their input and feedback. The steering committee members were also asked to circulate the document within their communication units so as to get further regional feedback before its finalization. The document presents a five years' strategy and action plan to reach the network's main objective that is engage effectively with stakeholders



Project funded by the European Union

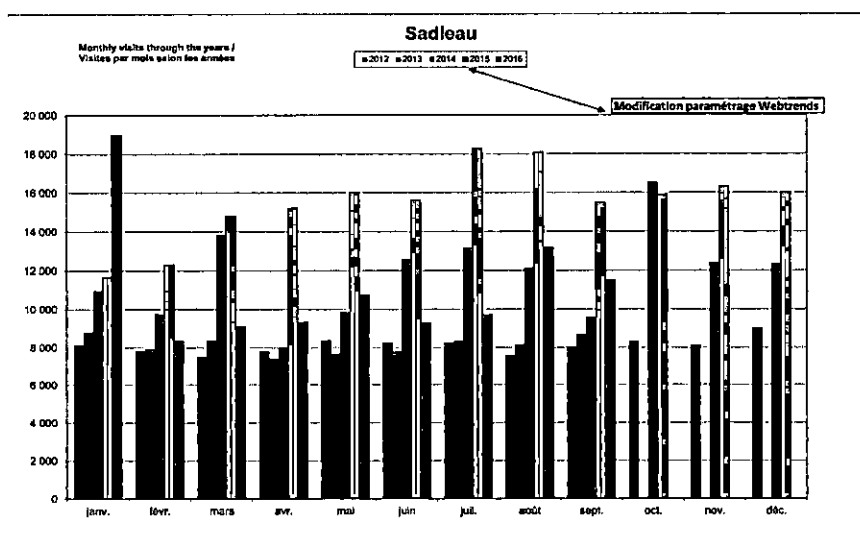
to contribute to the delivery of its strategy, demonstrate the success of its work to ensure that ANBO audiences understand its mission. After the presentation comments were made regarding the budget to accompany the strategy document and the recommendation given is to further detail the budget regarding each main activity. Furthermore, it was recommended that the General assembly adopt the new ANBO logo and graphic policy guidelines. The final revised document was presented and adopted at the ANBO General Assembly in Kigali Rwanda in September 2016.

The African Water Information System:

SITWA project organized from 19th to 21st March, 2014, in Senegal, a workshop to revamp the AWIS platform. The objective was to strengthen the technical capacity of the focal points for AWIS control tools and strategies for managing information and knowledge on water. Fifteen focal points (out of 24) from RBOs and other stakeholders attended the workshop. The AWIS Platform will provide access to documentation and information on water resources; facilitate exchanges of good practices, particularly related to transboundary water management and support for the production and exchange of information at continental and regional levels.

Another workshop was organized at the end of October 2014 to improve the capacity of the AWIS focal points who already have signed a contract with OMVS as ANBO TS. For those partners, facilitation fees are regularly paid to support their efforts to maintain the functioning of the system.

The African Water Information System Information System continues to be supplied by its focal points (ABV, ABN, OMVS CDA-GWP-WA, ORASECOM and MRE). ANBO institutional website, AWIS platform and ANBO various social media channels Twitter, Facebook, Slideshare have been created in 2014 and are regularly updated since then. New articles depicting the latest activities have been regularly shared through these channels to inform SITWA ANBO audiences



Graph 3: AWIS website visitors



Project funded by the European Union

Improvement of the AWIS platform:

- SWOT Analysis and Strengthening of AWIS:

A partnership has been signed between INBO and SITWA ANBO to revitalize the African Water Information system. This protocol provides a diagnosis of the AWIS information system. The objective is to analyze in depth the strengths and weaknesses of the platform management and to identify the optimal improvements for AWIS to become a relevant vehicle to deliver the ANBO strategy. The partnership with INBO included the design of a bankable project with a strong capacity building component to be presented to financial partners. A schedule has been set as well as the role of each party (SITWA / INBO). The SITWA team and INBO have undertaken a benchmarking analysis of various worldwide information systems similar to AWIS that provide transboundary basins documentation.

- AWIS Improvement Workshop:

Following the analysis, a workshop was held from 19 to 20 April 2016 in Dakar, bringing together the focal points responsible for information and documentation of the BOs and partner organizations. The workshop focused on the strengths, weaknesses, threats and opportunities of the AWIS platform to assess all the obstacles to a greater participation of the network and establish a roadmap for the coming years. AMCOW's Expert in charge of M&E also took part in the workshop to explore opportunities to integrate data and information provided by AWIS into the AMCOW Pan African M&E System that is under construction in accordance with the "Sharm El Sheikh commitments". In order to transform the AWIS platform into a more efficient and ergonomic tool, significant funds will be needed therefore a fundraising plan will be launched with the help INBO in order to realize the needed changes to the platform.

- AWIS Strengthening report:

INBO and SITWA produced a first Draft recalling the steps and methodology in order to revamp the information system by taking into account the feedback of the AWIS workshop attendees. The report includes a SWOT analysis, a benchmark of other information systems in Africa and around the world, a monitoring and evaluation component, and a total estimated budget for the up scaling of the AWIS platform.

Comments were submitted and the final report was produced in July.

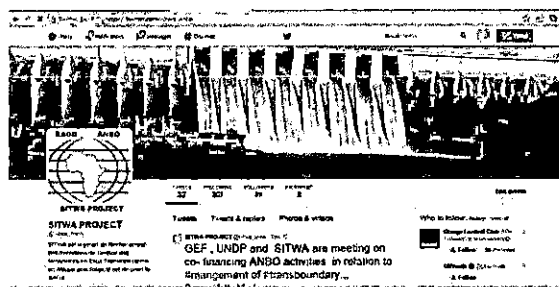
- Bankable projects to improve AWIS:

A new project aiming to find financing for the development of ANBO Knowledge Management tools such as AWIS in conformity with ANBO Communication & Knowledge Management Strategy is currently being developed. The project is based on AWIS report and ANBO Communication and Knowledge Management Strategy in order to keep improving the system.

- SITWA ANBO social media channels:



Social Media accounts have been created since 2014 such as Facebook, Twitter, Slideshare, LinkedIn, and a YouTube Channel. These channels have been updated ever since and are used for outreach purpose during all SITWA ANBO events. SITWA ANBO Facebook and Twitter accounts now count up to two hundred followers which a regularly informed about the network's activities. The Slideshare account includes various PowerPoint Presentations that were displayed during meeting and the Flickr account contains the pictures taken during various meetings.



FACEBOOK account: <https://www.facebook.com/sitwaproject>

TWITTER account : https://twitter.com/sitwa_anbo

Network of ANBO communication focal points established:

A network of ANBO communication focal points has been set up with 15 communication experts from River Basin Organizations and partner organizations. The ANBO Communication and Knowledge Management strategy developed by SITWA team takes account of their inputs.

Stockholm water week exhibition:

Participation to the “Integrated Flood Management and Development Session” organized by GWP, and to “The European Union Water Initiative (EUWI) Stakeholder Meeting. SITWA took part in the Exhibition with display of SITWA ANBO publications and communication materiel: ANBO Strategy, thematic reports on Climate Change, IWRM and Infrastructure in African RBOs as well as SITWA Inception report alongside ANBO branded material such as flyers, t-shirts, pens and notebooks, also displayed in the main auditorium meeting rooms. This branding enabled World Water Week participants to have a better knowledge of ANBO's work and mission.

Other visibility activities include participation in events such as Africa San, AfDB general assembly, GWP Western Africa General Assembly in Benin, where ANBO was represented and ANBO publications were distributed (see ANBO newsletter at : http://us9.campaign-archive1.com/?u=338939dbf7c8d20507a93f2b0&id=b82fcc81c2&e=)).

Film to promote ANBO's vision, mission and achievements:

Started during Stockholm World Water Week, the ANBO film was finalized, after a technical brief was sent to the external producer describing the objective of the film, the message to be conveyed as well as the different steps to follow. The film describes ANBO's mission,



Project funded by the European Union

objectives and vision and it includes interviews of ANBO stakeholders such the ANBO Chair Mrs. Tracy Molefi, ANBO Technical Permanent Secretariat Staff members (Mr. Kabiné Komora and Mr. Lamine Ndiaye and Mrs. Henriette Ndombe SITWA Project Manager). Link to the ANBO Film: <https://www.youtube.com/watch?v=4i3f53COeiw>.

ANBO newsletters:

The 2015 General Assembly served as an opportunity to launch the ANBO newsletter. It is drafted in two versions English and French and sent every quarter to all the ANBO network and showcases the network activities and News. 5 quarterly newsletters have been prepared and sent to ANBO audiences, with articles that depict the latest SITWA and ANBO activities: The Coordination Bureau and Steering Committee meetings, other events such as Africa SAN, World Water Week, Africa Water Week, the EU-Africa Infrastructure Reference act. The prominent ANBO events such as the 2015 and 2016 General Assembly also had newsletter editions dedicated to them. These Newsletters are archived on the ANBO website: <http://www.raob-anbo.org/>

SITWA ANBO media engagement:

Engaging the media is a crucial component of ANBO's ongoing and upcoming communication work. The organization aims to harness the media to put a spotlight on its work, mission, events and high level conferences and debates. The Media provides a platform to engage with policy makers in order to put transboundary water issues on the agenda. ANBO has also used Press relations for every key meeting such as the ANBO General Assemblies, training sessions, Steering Committee meeting and AWIS workshops during which press releases have been written and sent to national media according to the country where the meeting is organized thus resulting in the publication of articles and reports in major African Newspapers and TV channels.

Dissemination of SITWA ANBO publications:

Studies have been finalized in 2014 on Climate Change, Infrastructure and IWRM in African RBOs by consultant and validated by ANBO. After that they went through the publication process: editing, proofreading, and working closely with graphic designers to design templates and print these brochures in a professional manner in conformity with international standards. These publications then benefited from major outreach as they have been promoted within the network through ANBO web platforms and during ANBO meetings, Partner meeting and global forums as World Water week.

Conclusion

As mentioned in the ANBO communication and knowledge management strategy, the production and the dissemination of such studies are always encourages in order to share ANBO knowledge to its various audiences. Therefore, the main verifiable indicators for this Result are in place, and the Result has been realized



III.2.5. Output 2.1: Legal/institutional support roadmap for African L-RBOs established

The process: This Result aimed at Legal needs assessment of African L-RBOs. This was achieved through several activities started in 2015:

- August 2015 in Entebbe, Uganda: review the study on *legal needs assessment of African lake/river basin organizations (L/RBOS)* carried out by SITWA with the purpose of selecting pilot basins that will be assisted during the implementation phase.



Photo 9: Participants at the validation meeting of Legal need assessment

- September 2015 in Kinshasa: two RBOs were selected to be supported by the SITWA project after the assessment exercise: ABAKIR and Mejerda. The selected basins attended the ANBO Coordination Bureau meeting in December 2015, in order to confirm their needs to be supported and presented the specific actions to be carried out immediately, and in 2016, according to the roadmap proposed in the consultancy report.

The conclusion and way forward: the main verifiable indicator for this Result is in place, and the Result has been realized:

The report analyzed the selected L/RBOs to be supported by SITWA, provided a roadmap to support them, that was validated in December 2015. However, the recommendations/way forward proposed by the assessment were completed with key actions by ANBO CB, namely support the process of the ratification of the convention of ABAKIR which was signed by the ministers of the 3 countries: Rwanda, Burundi and DRC. Meetings will be organized with three States members. According to Mejerda basin, the key action required by the Tunisian representatives was to arrange a high level meeting with the decision makers of Algeria and Tunisia in order to move toward Mejerda structures, and participate to the ANBO activities.

III.2.6. Output 2.2: Legal/institutional support to selected target basins provided

The process: This Result aimed at providing legal and institutional support services to selected pilot basins. This was achieved through several activities started in 2016, and some are still going on:

Several missions have been undertaken in the 3 countries (DR Congo, Rwanda and Burundi), to work with their parliamentarians for the ratification of the ABAKIR Convention already signed in November 2014 in Kinshasa.



In **Rwanda**, a mission of the ABAKIR Legal Specialist and the Deputy Executive Secretary of CEPGL met MEPs and senators on 12 February 2016. As a result, a joint meeting involving MPs and senators was scheduled for March 10, 2016 in Kigali to prepare the assemblies for the ratification. ABAKIR was supposed to work closely with the Ministry in charge in order to organize that meeting, according to the recommendation of the mission.

In **Burundi**, a mission composed of the Co-Director of ABAKIR and a member of the Regional Technical Committee met the Ministry in charge of water, the Ministry of Environment, the Ministry of the International Cooperation, the National Assembly and the Senate, on the 2nd and 3rd of February 2016. The ABAKIR TAC in Burundi is following-up with the Parliament to plan the meeting to be organized, after that mission. Therefore, the Senate has designated its representatives, since 29 February 2016.

In **DR Congo**, the SITWA PM has met the Ministry in charge of water in February 2016. A meeting with the parliamentarians was scheduled for March 15th 2016.

For all these actions, the PMT followed up the process, in order to ensure the ratification by the 3 countries.

On June 2nd, 2016, a meeting of parliamentarians of Burundi was held in Bujumbura to plan the ratification of the International Convention Relative to the Integrated Water Resource Management of the Lake Kivu Basin and Ruzizi River, with the participation of the SITWA Program Officer. The representative of the Minister of Water, Environment, Spatial Planning and Urban Development Mr. Théophile NDARUFATIYE recalled that donors like ADB, WB, EU and member States required the establishment of the ABAKIR to finance the Ruzizi III and IV dams, and to protect the Ruzizi I and II dams.

That meeting allowed the Parliamentary members of commissions in charge of water and environment, the Ministry of Water, Environment and the head of ABAKIR to discuss and share a roadmap related to the ratification.



Photo 10: Parliamentarians' Meeting held in Bujumbura

The conclusion and way forward: the main verifiable indicator for this Result is in place, and a part of the Result has been realized: following the decisions of SITWA PSC held on December 2015 in Dakar, actions are conducted in January to implement ABAKIR and activities and meetings related to legal and institutional reinforcement.

III.2.7. Output 3.1: Capacity building roadmap for African L-RBOs developed and database of suitable capacity building partners created

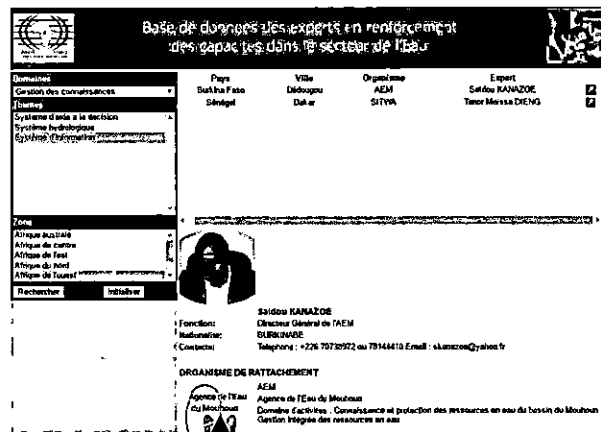


The process: This Result aimed to develop capacity building plans with priority capacity building activities and database of suitable capacity building partners. This was achieved through several activities based on the inception report. A roadmap based on the CB Needs presents a capacity building program in 2015 and 2016. This program indicates the objectives of the trainings, the beneficiaries and partners, the costs and also the matching with the needs expressed by RBOs, RECs and States (see annex 5).

The database was developed by SITWA team; it identifies capacity building partners in three main areas: Knowledge Management, Technical Capacity and Institutional Capacity.

It provides expert information on capacity building in thematic areas, their expertise, experiences, publications and their contacts.

Link to the database: <http://raob-anbo.org/bdprc/>



III.2.8. Output 3.2: Capacity building activities implemented and best practice sharing mechanisms established

The process: This Result aimed to organize the capacity building activities as scheduled:

- March, 2014, in Senegal Revamp AWIS System: organized by SITWA project, the purpose was to strengthen the technical capacity of the focal points for AWIS control tools and strategies for managing information and knowledge on water. The AWIS meeting was opened by OMVS Deputy High Commissioner, and attended by fifteen focal points from RBOs and other stakeholders. The AWIS Platform provides access to documentation and information on water resources; facilitates exchanges of good practices, particularly related to transboundary water management and support for the production and exchange of information at continental and regional levels.





Photo 11: The Participants came from the four corners of Africa

- April 2014 in Saly, Senegal: Training session on financing of sustainable water resources management and development: prepared and organized by the SITWA Project Management team, in collaboration with the SIWI/AWG /EUWI, ICA/AfDB, Cap-Net/UNDP and GWPO. The main objective was to improve the capacity of the professionals at national and transboundary level, on economic and financial tools towards sustainable Transboundary Water Resources Management (TWRM). Over thirty participants from African Francophone countries representing the RBOs, the national and regional water partners, the national offices in charge of water resources and the RECs participated in this training. A similar training, under the same subject, in English, was organized in Pretoria in June 2014. These trainings helped RBOs and national technical staffs in charge of transboundary projects through increasing their capacity in bankable projects preparation that will be accepted by the donors and contribute to riparian countries economic development and poverty alleviation.



Photo 12 Participants to the training session on projects finance, Saly Senegal

- October 2014 workshop was organized to **improve the capacity of the AWIS focal points** who already signed a contract with OMVS as ANBO TS. For those partners, facilitation fees are regularly paid to support their efforts to maintain the functioning of the system. It was also decided by the steering committee that an analysis of the motivations and ways to improve RBOs commitment in using AWIS was to be carried out in order to help ANBO improve its support actions.



Project funded by the European Union

- **World Water day training during GWP communication meeting:**

GWPO invited SITWA Project through its communication officer to participate in a week long capacity building workshop on “Campaigning for Water” organized by GWP and UN WATER from 1-3 December 2014 in Pretoria, followed by a two-day internal meeting with GWP network of communication officers. This campaign training aimed at giving participants necessary tools to advocate for the Water SDG to stay at the top list of world priorities for all 2015 and for the upcoming United Nations General Assembly in September 2015. Through the communication officers is a joint effort that was asked to all GWP Partners as SITWA PROJECT, to get involved in the global Water campaign and in the organization of 2015 World Water Day.

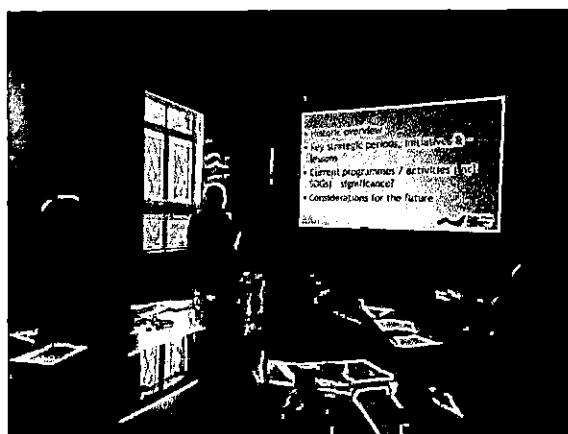


Photo 13: GWP Communication officers during the training in Pretoria

- **Regional workshop for capacity building of WACDEP West Africa, PNE BURKINA& PNE BENIN:**

As part of the south -south cooperation SITWA Project has helped regional partners such as WACDEP West Africa (Water Climate & Development Program), PNE Burkina Faso (Burkina’s National Partnership for Water) and PNE Benin (Benin’s National Partnership for Water); strengthen their capacities in the field of WEB 2.0 appropriation and Social Media. SITWA enabled its communication officer to carry out a three-day work shop on the topic to showcase how SITWA and other major NGO’s are using internet platforms to reach out and interact with their audiences. The training enabled attendees to get acquainted with the prominent social media platforms such as FACEBOOK, TWITTER, SLIDESHARE and information sharing tools such as GOOGLE DRIVE, DROPBOX WE TRANSFER for professional usage.





Photo 16: Participants to the training session on International Water Law

This ambitious pan African capacity building program was designed by the 5 partner institutions (Global Water Partnership (GWP) in collaboration with the University of Dundee (UK), Makerere University (Uganda), The Intergovernmental Authority on Development (IGAD) and African Network for Basin Organizations (ANBO)) for a 5 years 2016-2020 Capacity Development framework on International Water Law (IWL). The overall objective is to raise awareness and promote the value of international legal frameworks in fostering national, regional and international cooperation and to facilitate good water governance through the strengthening of technical and institutional capacities of agencies and individuals that have the potential to influence and advise decision-makers on negotiation, adoption and implementation of legal frameworks for water management. The tentative ambition at this stage would be to train about 250 professionals over the 5 years for an approximate budget of 1 million euros, for improved transboundary water management in Africa.

- August 2015 A Capacity training workshop to strengthen the newly established Network of ANBO Communication & Knowledge Management Focal Points was prepared and dedicated to the 15 communication experts from River Basin Organizations and partner organizations. The workshop's objective was to strengthen their capacities in Information Sharing and Knowledge management. The ANBO Communication strategy document was to be shared and validated by the network during this workshop. It was planned to take place on the second week of August 2015. TORs for this training were finalized and shared with GWPO and ANBO CB. Trainers were identified and 3 trainers' resumes were shortlisted to conduct the training. TORs for the selected trainer as well as the contract were prepared and finalized.

The Result was not realized because the workshop was finally postponed due to budgetary issues.

The conclusion and way forward: the main verifiable indicator for this Result is in place, the result has been realized: following the decisions of SITWA PSC, more than 6 training sessions for RBOs, RECS, Riparian countries have been realized.

III.2.9. Output 4.1: ANBO website/AWIS web platforms and main exchange procedures developed



The process: This Result aimed to develop these two platforms to turn them into key Knowledge Management tools for the African River Basin organization and its members:

ANBO Website: the new ANBO institutional website was redesigned, by SITWA Communication Officer and IT Young Specialist; it includes iconographic and technical development of the platform. The adopted graphical policy has been used to design this new website so as to reflect and comply with international websites standards. This new platform includes dedicated sections for: Publications, Newsletter, ANBO News, Videos, RBO members of ANBO news and publications, Partner's Newsfeed and will help all the network members, partners and stakeholders communicate, share and find reliable information related to transboundary water issues. Since January 2016 the website has been translated into English: now accessible via the URL: French: <http://www.raob-anbo.org/fr> and English: <http://www.raob-anbo.org/en>.

AWIS Website: The AWIS Platform continues since its set up and even more during the SITWA Project to provide access to documentation and information on water resources; facilitate exchanges of good practices, particularly related to transboundary water management and support for the production and exchange of information at continental and regional levels. These focal points have regularly been feeding the web platform, and have been sharing key information and data. These focal points have benefited from 2 Capacity building workshops in 2014 and of one strategic workshop in 2016 to find ways and means to improve the system and to motivate its users.

The main exchange procedures developed for both Web platforms are:

- Contribution from the ANBO network of Communication and Knowledge Management focal points
- Installation of RSS Feeds from AWIS platform towards the ANBO Website
- Installation of RSS Feeds from RBO official websites towards the ANBO website: unfortunately, it was noticed after research that African RBOs in majority don't have working RSS Feeds on their website. The upcoming AWIS improvement plan intends to train AWIS Focal points and Member RBO It specialists on how to install these RSS Feeds.
- Installation of RSS Feeds from INBO official website towards the ANBO website: this includes two type of information collection, that of latest news and of most recent publications, documents and data.
- Contributions from AWIS Focal points who regularly share documents, data, publications and news articles directly on the AWIS Website

The conclusion and way forward: the main verifiable indicators for this Result are in place, and the Result has been realized.

III.2.10. Output 4.2: Support to information exchange and synthesis at pan African and regional level

The process: This Result aimed to facilitate and encourage information exchange between RBOs and ANBO partners in order to do so several actions have made:



- The development of an ANBO Communication's and Knowledge Management Strategy that outlines the way forward for ideal information exchange between RBOS and the role to be played by ANBO to reach this goal.
- The setup of a network of Communication and Knowledge Management Focal points. 15 members from the 5 African regions are part of the network and regularly share information with their counterparts;
- The development of ANBO Website as a platform, dedicated information exchange; Institutions, experts project database established and update mechanisms established, see link (<http://raob-anbo.org/bdieob/>)
- The development of AWIS and the coordination of the AWIS Focal points to encourage information sharing;
- The set up and the regular dissemination of an ANBO quarterly Newsletter to share the network's latest news, achievements and Knowledge Products: videos publications;
- Regular dissemination of ANBO and partner news publications during pan African events, through the AWIS and ANBO website and through social media.

The conclusion and way forward: the main verifiable indicators for this Result are in place, and the Result has been realized.

III.2.11. Output 4.3: Transboundary data exchange and information systems implemented in selected target basins in collaboration with RECs (Ref. WP9) and contribution to SDG indicators

The process: This Result aimed to facilitate Data and Information exchange among African RBOs and with other institutions like ANBO, INBO, etc.

Transboundary data exchange is partially realized mainly through the AWIS Web platform with the AWIS contributors sharing on a regular basis their organization information and Data. This will be even more developed with the improvement of the AWIS platform as planned in the "AWIS improvement report" developed by SITWA and INBO. Indeed, with the new design of AWIS, contributors from RBOs will have a dedicated area on the website to share hydrologic data.

Nevertheless, the AWIS Brainstorming workshop held in Dakar in April 2016 gave the floor to AWIS focal points who informed that all data won't be easily shared between River Basin Organization due to confidentiality issues: it is the case of financial and infrastructure related data

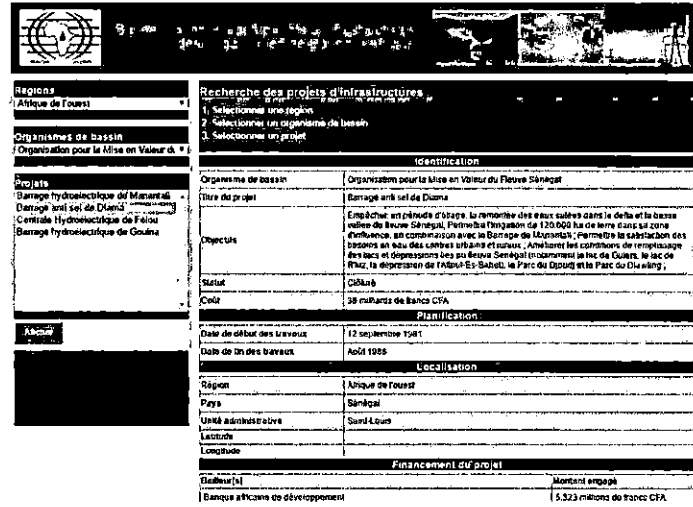
The New project currently being developed by the SITWA team entitled "Strengthening ANBO Knowledge Management tools and procedures" will support the implementation of Information Systems in Pilot Basins. Its development has started and will be finalized by end of December 2016.

The conclusion and way forward: the main verifiable indicator for this Result is in place, and a part of the Result has been realized. Indeed, the AWIS website, dedicated to transboundary information and data exchange, is up and running and the project "Strengthening ANBO Knowledge Management tools and procedures: AWIS and Pilot RBOs Information Systems" is currently being developed by the PMT and will seek sustainable financing for Pilot Information systems to be implemented in chosen RBOs.



III.2.12. Output 5.1: Transboundary water infrastructure projects data base established

The process: This Result aimed to Inventory the transboundary water infrastructure projects. The platform has been designed by the SITWA team and developed by the IT of the project. Therefore, the database is set up by SITWA in order to inventory river basins' infrastructure projects in Africa. The inception phase is completed and forms have been shared to RBOs in order to collect information as required.



The screenshot shows a web-based interface for searching and viewing project data. It includes a search bar, a list of projects, and a detailed view of a specific project.

Identification	
Organisme de bassin	Organisation pour la Mise en Valeur du Fleuve Sénégal
Titre du projet	Barrage anti sel de Diama
Objectifs	Empêcher, en période d'étiage, la remontée des eaux salées dans le delta et la basse vallée du fleuve Sénégal, permettre l'irrigation de 120 000 ha de terre dans la zone d'influence, en construction avec le Barrage de Koudougou; permettre la satisfaction des besoins en eau des centres urbains et ruraux; Améliorer les conditions de remplissage des lacs et digues existants du Bassin Sénégal (notamment le lac de Guiers, le lac de Fatick, le département de l'Inham-Eu-Sakou, le Parc du Caport et le Parc du Diakhal).
Statut	OS&A
Coût	38 millions de francs CFA
Réalisation	
Date de début des travaux	12 septembre 1981
Date de fin des travaux	Août 1985
Localisation	
Région	Afrique de l'Ouest
Pays	Sénégal
Unité administrative	Saint-Louis
Latitude	
Longitude	
Financement du projet	
Titulaire(s)	Montant engagé
Banque africaine de développement	15,323 millions de francs CFA

The conclusion and way forward: the main verifiable indicator for this Result is in place, and a part of the Result has been realized. Indeed, ten (10) infrastructure projects have been added to the database, which is accessible through ANBO website (www.raob-anbo.org/bd_pi). However, on December 2015 in Dakar, Senegal, the SITWA Steering Committee recommended to postpone the process. This was due to the fact that some data related to the infrastructures in the RBOs are not easy to be collected, due to their confidential and strategic nature. Furthermore, it is necessary to differentiate between the projects and actions already underway. The next ANBO work plans should hence find a way to continue the reflection.

III.2.13. Output 6.1 Work Package 7(PLAN): IWRM planning in RBOs assessed and action plan prepared/Output 6.2 Work Package 8: (WACDEP Connect) Climate change vulnerability and adaptation in RBOs assessed and actions plan prepared/Output 6.4 (INFRA) infrastructure development and the role of ANBO assessed

The process: This Result aimed to complete a series of ten studies assigned to the SITWA project for 2013 and 2014. Basin Organizations in Africa, Regional Economic Commissions (RECs) and other key stakeholders from the five geographical regions of the continent have shared the best practices recorded in the three studied areas. *The documents are then published.*

From July 7th to 8th, 2014, SITWA project held a consultation workshop in Kigali, Rwanda on WP7 "IWRM planning in the African River Basin Organizations", WP8 "Climate change vulnerability, adaptation and development agendas in the African river basin organizations", and WP10 "Infrastructure development in the African river basin

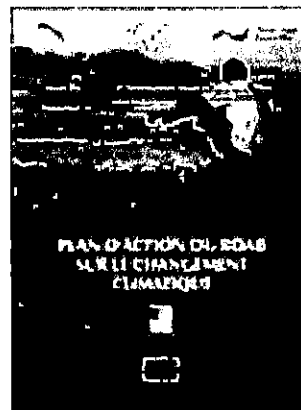
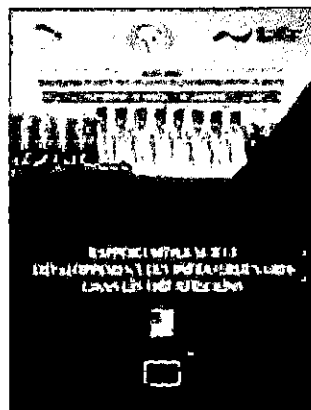
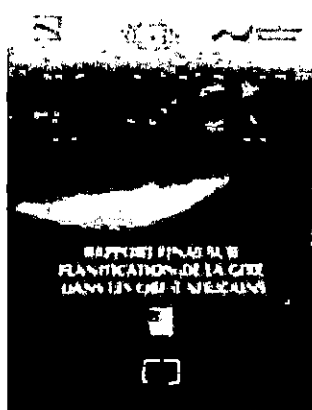


organizations". The objective of the workshop was to take stock of the achievements and collect the needs and priorities of RBOs to improve IWRM planning practice, Adaptation to climate change and infrastructure development. Objectives that represent simultaneously input and action plan for ANBO strategic plan. It was attended by key players of African Transboundary Basin Organizations, Regional Economic Commissions and other development partners from all regions of the continent namely North, West, Central, East and Southern Africa.



Photo 17: Participation at the validation meeting

The final reports have been validated in KAMPALA from the 11th to 12th of September 2014 and published.



The conclusion and way forward: the main verifiable indicator for this Result is in place, and a part of the Result has been realized:

The IWRM planning study capitalized experiences and allowed ANBO, as part of its 2015-2025 strategic plan, to bridge the existing communication gap, exchange experiences, expertise and knowledge between its members. A path is thus marked for increased and ongoing support to the creation and strengthening of specific bodies within the river basin organizations (commissions, authorities, meetings of the parties, etc.) facilitating dialogue, information exchange and joint Implementation of actions needed to improve integrated management in a context of close cooperation and conflict prevention.

The Climate change study has identified actions to be taken by the ANBO in terms of exchange of information (hydro meteorological) but also in terms of exchange of experience and expertise in the management of droughts and floods in OBT.



The development of water infrastructure in RBOs combined more and more a water-energy-food security ("nexus") dimension to account for their multiple roles. They are supplemented in some cases by the development of "green infrastructure" such as wetlands, to integrate climate change. The ANBO planned to support the priority actions from these consultations in its 2015-2019 five-year program.

IV. FINANCIAL ACHIEVEMENTS 2013-2016

The overall expenses since 2012 is around 2 715 129 Euros, which represents 99% of the total amount received from the EU.





CRIS-Nr.: PP-AP/2011/276-900 "Strengthening the institutions for trans-boundary water management in Africa"

SITWA PROJECT										
Costs	Unit	Original budget SITWA project	Budget revision, notification 11/10/2012	Budget, Addendum no. 2 18/3/2014	Budget, Addendum no. 3 Mar-2016	Total Accumulated Expenditures SITWA Project as per 31st December 2015	ACTUAL 2016 Q1-Q3	Forecast Q4 2016	Total Project Expenditures (Forecast)	Total Budget Execution Rate (Forecast)
		Costs (in EUR)	Costs (in EUR)	Costs (in EUR)	Costs (in EUR)	Costs (in EUR)	Costs (in EUR)	Costs (in EUR)	Costs (in EUR)	%
1. Human Resources										
<i>Subtotal Human Resources</i>		895 550	890 940	1 293 334	1 238 144	887 358	238 825	93 925	1 220 108	99%
2. Travel⁶										
<i>Subtotal Travel</i>		555 700	558 600	503 667	471 470	355 270	74 213	35 100	464 583	99%
3. Equipment and supplies										
<i>Subtotal Equipment and supplies</i>		45 000	45 000	31 098	31 098	30 075			30 075	97%
4. Local office										
<i>Subtotal Local office</i>		58 840	61 550	36 017	35 683	26 279	7 188	2 032	35 500	99%
5. Other costs, services										
<i>Subtotal Other costs, services</i>		1 213 000	1 212 000	903 974	968 604	777 798	107 475	79 589	964 863	100%
7. Subtotal direct eligible costs of the Action (1-6)		2 768 090	2 768 090	2 768 090	2 744 999	2 076 780	427 702	210 647	2 715 129	99%



V. MANAGEMENT OF THE PROJECT

V.1. Administrative management

Effective project management in the first half of the project (2013-2014) was difficult due to the fact that only the 3 positions staffs were filled, and demands on their time made it difficult to ensure day-to-day management. Moreover, the working conditions of the staff (Project Officer & Financial & Administrative Officer) in line with the workload and the HR Policy in OMVS which implements the project according to the agreements signed with the GWP were not the best. This situation worsened significantly in the second half of the project (2015-2016) with the resignation of 2 key employees: The Project Manager and the Financial Officer.

It is during that 2nd quarter of 2014 that the Communication Officer and the IT Junior were appointed in order to reinforce the staff, another Financial Officer was recruited to replace the 1st, and a new Manager was recruited in February 2015.

From March 2016 to August 2016, the PM position was more or less vacant due to the Project Manager being ill and then sadly passing. Then the Project Officer became vacant. This impacted seriously the management of the project.

One of the key successes of this project is that the PMT is hosted and supported by the ANBO Secretariat. Thanks to this situation all of the above listed constraints were easier to handle. The PMT was also very happy of the spontaneous feedbacks of the partners, like the GWPO and the EU on which they have always relied upon.

V.2. Audit of SITWA project

The contract for external audit of SITWA project expenditures at OMVS level was signed between OMVS and the RACINE - Member of Ernst & Young for the 4 years. The SITWA audit reports have been shared with PMT and OMVS financial offices in order to improve the management of the project.

V.3. ANBO CB and SITWA SC

As defined by the pro-doc, these two organs held all their meetings during the project and produced reports with recommendations to ensure a good implementation of activities.



Annex 1: Overall Logical Framework

	Intervention logic	Objectively verifiable indicators of achievement	Means of verification	Assumptions / Risks
Overall objective	To strengthen regional cooperation at the political, economic and stakeholder level for sustainable management of transboundary water resources in Africa contributing to peace and security, stability and poverty alleviation relying on African knowledge	Increased long-term water sector investments and reduced poverty in the riparian countries of the member river basins of ANBO Source of verification are: national and regional statistics and MDG progress monitoring report	Will be mentioned in the Inception Report	Overall objectives not reached due to external risks beyond the control of the project, such as poor political commitment, lack of external funding support, low performance of the RBOs. -Sufficient budget not made timely available -RBOs not motivated to contribute to the financial support of ANBO -ANBO will not be able to attract donors
Specific objectives	1. Technical (programmatic and institutional) assistance to ANBO. The project aims to transform ANBO into a sustainable and influential organization, as a pillar under the AU and AMCOW framework, that supports the development of lake and river basin organizations as catalysts for policy and institutional development, knowledge and information management and capacity development on transboundary water management and development	a. Institutional development of ANBO: -Fully functional and strengthened ANBO with a defined working and reporting relationship with AMCOW (verifiable by the status and annual budget report) . -Annual RBO networking meetings aimed at sharing experiences -Capacity building program set up for the ANBO network -Effective communication and knowledge management program set up for the ANBO network b. Support to regional cooperation and integration in sustainable trans-boundary water resources management -Action plan for the next 2 years developed for ANBO to work closely with the Regional Economic Communities with foreseen international meetings -Strategic alliances established to implement	Will be mentioned in the Inception Report	Will be mentioned in the extensive Inception Report developed during Phase 1 of the project



Intervention logic	Objectively verifiable indicators of achievement	Means of verification	Assumptions / Risks
	<p>ANBO program -Strategies for resource mobilization and financial sustainability developed for at least 2 RBOs -Financing Water Resources Management Guidelines for RBOs developed</p>		
<p>2. Improving water governance for transboundary water resources in Africa under the platform of ANBO. ANBO with GWP support will provide technical assistance to the RBOs (through the RECs and their respective member states) to develop Integrated Water Resource Management Strategies and Plans in the river basins where they are not yet developed, and to implement plans where they exist</p>	<p>a. Development of IWRM basin-wide Plans supported with linkages to regional and national development priorities -Development of at least 2 IWRM basin-wide Plans initiated with linkages to regional and national development priorities -At least 3 pilot cases with a focus on developing and implementing activities in existing IWRM Plans implemented</p> <p>b. ANBO's effective participation in the Program for Infrastructure Development in Africa and follow-up -RBOs contributing projects to PIDA and follow-up</p>	<p>Will be mentioned in the Inception Report</p>	<p>(id)</p>



	Intervention logic	Objectively verifiable indicators of achievement	Means of verification	Assumptions / Risks
Activities	<p>INCEPTION</p> <ul style="list-style-type: none"> • Organization of a series of consultative missions, meetings and workshops engaging the participation of the existing and prospective members of ANBO as well as other organizations/stakeholders in Africa to be involved in the implementation of the project. • Collection of information, development of analyses (learning review) and strategies/programs contributing to the Inception Report. 	<ul style="list-style-type: none"> • Development of the Inception Report • Partnerships, capacity development and knowledge management plans developed within ANBO to support transboundary water resources management and development. • Preliminary results which encourage strengthened regional cooperation and integration in sustainable transboundary water resources management and development. 	Inception Report and detailed budget	(id)
	<p>IMPLEMENTATION</p> <ul style="list-style-type: none"> • Continuation of the Inception Phase activities to develop ANBO and its member RBOs' institutional, partnership and knowledge management functions to support transboundary water resources management. • Development of pilot Integrated Water Resource Management Plans by RBOs with linkages to regional and national development priorities under the advice and support of ANBO. • RBOs contribute to AfDB's Program for Infrastructure Development in Africa and follow-up by generating information to assist investment and infrastructure development. • Activities under the Project's Specific Objectives 1 and 2 in order to achieve the expected results. 	<ul style="list-style-type: none"> • RBOs in Africa are developing basin-wide IWRM Plans under the advice and support of ANBO. • Water management and development issues, including water security issues and climate resilience, are integrated into national and regional planning and development. 	Will be mentioned in the Inception Report	(id)



Annex 2: SITWA 3-YEARS ACTION PLAN 2014-2016

ACTIVITIES	TASKS	TIME FRAME												
		2013	2014				2015				2016			
		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
COMPONENT 1: ANBO INSTITUTIONAL STRENGTHENING														
Output 1.1 ANBO 5 Years Strategy and program developed in line with African Water Vision 2025														
1.1.1 ANBO vision and mission developed	<ul style="list-style-type: none"> Preparation of ToRs 													
1.1.2 Consolidated ANBO 5 years implementation plan developed in a consultative manner	<ul style="list-style-type: none"> Sharing the ToRs with stakeholders Identification and hiring of the consultants 													
1.1.3 ANBO vision & mission, 5 year implementation plan adopted by ANBO General Assembly	<ul style="list-style-type: none"> Organization ANBO GA for approval 													
Output 1.2: ANBO institutional structures strengthened in harmony with RECs														
1.2.1 Institutional options assessment for ANBO governance structure carried out, based on ANBO Strategy	<ul style="list-style-type: none"> Preparation of ToRs Sharing the ToRs with stakeholders Identification and hiring of the consultants Organization ANBO GA for approval 													
1.2.2 Institutional option for ANBO secretariat selected														
1.2.3 Finance plan for proposed institutional set-up developed														
1.2.4 Revised institutional framework adopted by ANBO General Assembly including ANBO Secretariat location														
1.2.5 ANBO secretariat established														
1.2.6 ANBO-RECS Relationship consolidated and sustainably	<ul style="list-style-type: none"> Continue with defining working relationship between ANBO 													



ACTIVITIES	TASKS	TIME FRAME																	
		2013	2014				2015				2016								
		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4					
integrated in the varied work plans	and RECs and have it becoming a usual manner to work																		
Output 1.3: Formal legal relationship between ANBO and AMCOW established/adopted																			
1.3.1 Decision on preferred ANBO-AMCOW legal relationship facilitated based on (options paper) decisions and recommendations of the 6th Session of AMCOW	<ul style="list-style-type: none"> transmission of the decisions and recommendations of the 6th Session of AMCOW to the chair of ANBO 																		
1.3.2. Adoption through AMCOW governance structures and ANBO General Assembly	<ul style="list-style-type: none"> ANBO Coordination bureau meeting with AMCOW to perform the functions of the Sub-Committee Nomination of the Chair of the Sub Committee (who will be a member of the AMCOW-TAC) 																		
1.3.3. ANBO Governance preliminary activities	<ul style="list-style-type: none"> Four ANBO/AMCOW subcommittee meetings 																		
1.3.4. SITWA Project lessons learnt collected and disseminated for ANBO support	<ul style="list-style-type: none"> SITWA Project evaluation (refer to component 7) 																		
Output 1.4 ANBO partnerships strengthened and visibility enhanced																			
1.4.1 Relationship with key partners formalized	<ul style="list-style-type: none"> Identification of key areas of cooperation with partners Definition of how SITWA work with key partners 																		
1.4.2 ANBO dialogue on TWM and development held with key partners and relevant stakeholders to support water management for social and economic and environmental development	<ul style="list-style-type: none"> Meeting ANBO/AMCOW/GWP with development Partners on ANBO long term strategy and 5 year implementation plan 																		



ACTIVITIES	TASKS	TIME FRAME																	
		2013	2014				2015				2016								
		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4					
	<ul style="list-style-type: none"> Joint work plans and implementation 																		
COMPONENT 2: LEGAL/INSTITUTIONAL SUPPORT TO RBOS																			
Output 2.1: Legal/institutional support roadmap for African L-RBOs established																			
2.1.1 Legal needs assessment of African L-RBOs carried out (e.g. regarding revision of agreements, drafting of new agreements etc.)	<ul style="list-style-type: none"> Preparation of ToRs 																		
	<ul style="list-style-type: none"> Sharing the ToRs with stakeholders 																		
	<ul style="list-style-type: none"> Identification and hiring of the consultants 																		
	<ul style="list-style-type: none"> Validation workshop 																		
2.1.2 Basins/ aquifers with expressed need for setting up of new basin organization identified	<ul style="list-style-type: none"> Selection of pilot priority basins to be helped during 2014 and 2015, including the high priority Mejerda Basin (North Africa) identified during Addis Ababa meeting Initiate the process for supporting for establishment of legal and institutional arrangement in pilot basins 																		



ACTIVITIES	TASKS	TIME FRAME											
		2013	2014			2015			2016				
		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Output 2.2: Legal/institutional support to selected target basins provided													
2.2.1 Legal/ institutional support plan for selected basins developed	<ul style="list-style-type: none"> • Share plan for selected basins (RWP, RECS, ministries) • Prepare a working methodology for 2 priority basins 												
2.2.2 Legal/ institutional support services provided to selected pilot basins as per support plans (2.2.1 above) and assessed	<ul style="list-style-type: none"> • Implement the support plan on the established methodology and assess it for future support activities • based on this pilot phase establish a permanent mechanism for identifying and addressing needs of other basins 												
COMPONENT 3: CAPACITY BUILDING													
Output 3.1: Capacity building roadmap for African L-RBOs developed and database of suitable capacity building partners created													
3.1.1 Capacity needs assessment for ANBO Member Organizations carried out	• Preparation of TORs												



ACTIVITIES	TASKS	TIME FRAME															
		2013	2014				2015				2016						
		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4			
	<ul style="list-style-type: none"> • Sharing with key partners • Identification and recruitment of consultants 																
3.1.2 Capacity building plans developed	<ul style="list-style-type: none"> • Validation workshop for draft final 																
3.1.3 Selected priority capacity building activities, based on developed capacity building plans, carried out	<ul style="list-style-type: none"> • Share capacity building plans with partners • Implement capacity building plans 																
3.1.4 Mapping of capacity building initiatives/organizations carried out																	
3.1.5 Data base of suitable (based on agreed criteria) capacity building partners created and regular update mechanisms established																	
Output 3.2: Capacity building activities implemented and best practice sharing mechanisms established																	
3.2.1 Training events, based on capacity building roadmap	<ul style="list-style-type: none"> • Elaboration of concept note for priority identified activities 																
3.2.2 Best practice guidelines for key TWM areas developed and widely disseminated	<ul style="list-style-type: none"> • Identify and hire trainers and partners 																
3.2.3 Knowledge exchange network of L-RBO professionals established and it's functioning supported	<ul style="list-style-type: none"> • Have 2 training sessions in 2015 and 4 in 2016 for RBOs, RECS, Riparian countries etc. 																
3.2.4. Capacity building activities implemented with other partners (CAPNet, WACDEP, EUWI, etc.)																	
COMPONENT 4: KNOWLEDGE MANAGEMENT																	
Output 4.1: ANBO/AWIS web platform and main exchange procedures developed																	
4.1.1 Strengthening Knowledge management functionalities and links with regional national transboundary basins	<ul style="list-style-type: none"> • Preparation of ToRs for recruitment of an IT young professional and a Communication Specialist working on to run ANBO website and AWIS and work on data and 																



ACTIVITIES	TASKS	TIME FRAME											
		2013	2014			2015				2016			
		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
	<ul style="list-style-type: none"> knowledge management • Launching AWIS network (contact 15 focal Point, prepare contracts) • Organize a workshop to revamp AWIS system 												
4.1.2 Developing priority data management functionalities (online metadata catalogue, web mapping functionalities, ...)	<ul style="list-style-type: none"> • Facilitation fees for AWIS 15 focal points 												
4.1.3 Recommendations on priority common referential elements and common procedures (metadata, information and data exchange ...)													
Output 4.2: Support to information exchange and synthesis at pan African and regional level													
4.2.1 Exchange of best practices, newsletter Electronic forum and web conference to share experiences on various pertinent transboundary water management topics organized on a regular basis	<ul style="list-style-type: none"> • Include 4. 2 in the IT Young Professional and Communication Specialist ToRs Equipment for AWIS focal point • Start and run ANBO Newsletter • Preparation of specific work plan for knowledge management component • Review and update KPI with partners (CIWA, OIEau, etc) and sourcebook 												
4.2.2 Documentation management and on line access to documents	<ul style="list-style-type: none"> • Establishment of Institutions, experts project databases and up date 												
4.2.3 Institutions, experts project database established and update													



ACTIVITIES	TASKS	TIME FRAME																	
		2013	2014				2015				2016								
		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4					
mechanisms established																			
4.2.4. Data base and mapping of capacity building resources developed																			
4.2.5 Production of indicators (KPI) and other information from data management (maps ...) following needs and in agreement with regional and international partners (AMCOW, RECS...)																			
Output 4.3: Transboundary data exchange and information systems implemented in selected target basins in collaboration with RECs (Ref. WP9) and contribution to SDG indicators																			
4.3.1 Preliminary phase: selection of pilot transboundary activities, validation of objective and priority topics with partners	<ul style="list-style-type: none"> • (4.3) To be included in work package 9 under component 6 and implemented in 2014-2016 																		
4.3.2 Diagnostic of the situation: analysis of existing situation, needs and priority related to local data management (actors, inventory of data / information sources, data flows, analysis needs)	<ul style="list-style-type: none"> • Prepare a methodology for implementation of 2 basins in 2015 and 3 basins 2016 																		
4.3.3 Data exchange scenario and protocols development on priority topics	<ul style="list-style-type: none"> • Implementation for 2 pilot basins in 2015 																		
4.3.4 Development of necessary common referential on priority topics	<ul style="list-style-type: none"> • Evaluation of the implementation in pilot basins 																		
4.3.5 Development of tools for data exchange scenario implementation	<ul style="list-style-type: none"> • Implementation for 3 basins in 2016 																		
4.3.6 Data exchange implementation and information production (web portal, map, atlas, indicators, dashboard, bulletins, alarm systems, etc.)	<ul style="list-style-type: none"> • Liaise with AMCOW M&E Specialist for SDG indicators 																		
COMPONENT 5: RESOURCE MOBILIZATION																			



ACTIVITIES	TASKS	TIME FRAME												
		2013	2014				2015				2016			
		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Output 5.1: Transboundary water infrastructure projects data base established														
5.1.1 Inventory of transboundary water infrastructure projects created (by basin & and by REC) and updated on ongoing basis	<ul style="list-style-type: none"> IT Young Professional and communication specialist work on 5.1 with a help of consultants Prepare water resources infrastructures projects inventory for the international donors meetings with L/RBOs 													
5.1.2 transboundary water infrastructure report published and updated periodically														
Output 5.2 Annual African L-RBO financial status reports published														
5.2.1 Financial data on ANBO Member organizations collected and analyzed along systematic and consistent criteria, working closely with CIWA, and other financial partners.	<ul style="list-style-type: none"> IT Young Professional and communication specialist work on 5.2. 													
5.2.2 Annual financial status reports and prospects of African L-RBOs developed														
Output 5.3: ANBO in-house capacity for providing resources mobilization support to member organizations strengthened														
5.3.1 Overview of available funding sources (soft projects. Grants etc.) created, regularly updated and disseminated through ANBO network	<ul style="list-style-type: none"> To be done by the IT Young specialist and the Communication Specialist A training will be carried out in Q1 2014 and specific help to ANBO members to be carried out when ANBO is fully functional Explore the in house needs for ANBO staff capable of providing support in grant proposal writing to RBOs (refer to ANBO 5 years' strategy) 													
5.3.2 Resource mobilization advice (to African L-RBOs) capacity created in ANBO (secretariat)														
5.3.3 Grant proposal development support provided to ANBO Member Organizations on a needs/ requests basis														



ACTIVITIES	TASKS	TIME FRAME												
		2013	2014			2015			2016					
		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
	<ul style="list-style-type: none"> Organization of an international donor-RBOs meeting 													
5.3.4. Financial resources mobilized for ANBO activities	<ul style="list-style-type: none"> Prepare a concept note on GEF funding proposal Prepare a Medium Size Project (MSP) document to be submitted to GEF 													
Component 6: RBOs Assessment of IWRM, climate change, data management, infrastructure (WP7-10) completed (ToRs were developed in Phase I 2012/2013)														
Output 6.1 Work Package 7 (PLAN): IWRM planning in RBOs assessed and action plan prepared	<ul style="list-style-type: none"> ToRs developed Consultant identified and hired (to be the Team leader) Stakeholders consulted Draft report received and validated 													
Output 6.2 Work Package 8: (WACDEP Connect) Climate change vulnerability and adaptation in RBOs assessed and actions plan prepared	<ul style="list-style-type: none"> ToRs developed Consultant identified and hired Stakeholders consulted Draft report received and validated 													



ACTIVITIES	TASKS	TIME FRAME																							
		2013	2014				2015				2016														
		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4											
Output 6.3 Work Package 9 (WRINFO) Data and information management assessed	<ul style="list-style-type: none"> ToRs developed Consultant identified and hired Stakeholders consulted Draft report received and validated 																								
Output 6.4 (INFRA) infrastructure development and the role of ANBO assessed	<ul style="list-style-type: none"> ToRs developed Consultant identified and hired Stakeholders consulted for all the four studies (2 regional workshops) Draft report received and validated: 																								
Note: The results from Component 6 will form part of ANBO 2015-2020 Strategy and Plan and Complete the 10 work packages proposed in the SITWA Project Document																									
COMPONENT 7. PROJECT MANAGEMENT AND ADMINISTRATION																									
1. Human Resources																									
2. Quarterly financial and progress reports																									
3. Equipment																									



ACTIVITIES	TASKS	TIME FRAME												
		2013	2014				2015				2016			
		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
4. Translation, interpreters														
5. Visibility actions														
6. PSC Meetings														
7. GWP - EU liaison reporting and monitoring														
8. ANBO Focal Points monitoring/exchanges														
9. SITWA Project Evaluation														

Annex 3: SITWA detailed LOGFRAME

Level	Intervention Logic	Indicators	Means of verification	Assumptions/Risks
Goal	To strengthen regional cooperation at the political, economic and stakeholder level for sustainable management of transboundary water resources in Africa contributing to peace and security, stability and poverty alleviation relying on African knowledge	Impact indicator 1: Number of people benefitting from basin scale investment programs Impact indicator 2: Value (USD) of joint multi-sector investment programs implemented at the basin scale	National and regional statistics on MDG/SDG progress monitoring reports National, RBOs, regional statistics on TW investments	Investment made and consequent beneficiaries can be attributed to the work for SITWA
Objectives	Objective 1. Technical assistance to ANBO (programmatic and institutional). The project aims to transform ANBO into a sustainable and influential organization, as a pillar under the AU and AMCOW framework, that supports the development of lake	SMART Indicator 1: ANBO Strategy and Action Plan adopted	AU documentation, formal decisions	AU continues to recognize the need for a body like ANBO along with providing continued commitment to river basin



Level	Intervention Logic	Indicators	Means of verification	Assumptions/Risks
	and river basin organizations as catalysts for policy and institutional development, knowledge and information management and capacity development on transboundary water management and development	SMART indicator 2: ANBO Secretariat established with the staff and the office provided and necessary resources defined SMART Indicator 3: Agreement established between ANBO and AU Structure (AMCOW)		organization
	Objective 2. Improving water governance for transboundary water resources in Africa under the platform of ANBO. ANBO with GWP support will provide technical assistance to the RBOs (through the RECs and their respective member states) to develop Integrated Water Resource Management Strategies and Plans in the river basins where they are not yet developed, and to implement plans where they exist	NB of strategies/plans developed by RBOs with technical assistance support from ANBO		RBOs are sufficiently mature to develop their own plans and have a mandate to do so
Outputs – Objective 1				
Component 1 ANBO INSTITUTIONAL STRENGTHENING	Output 1.1 ANBO 5 Years Strategy and program developed in line with African Water Vision 2025	Adopted Strategy	Formal approval of strategy by ANBO board	ANBO board are in agreement with the strategy proposed and are devote time to this activity
	Output 1.2: ANBO institutional structures strengthened in harmony with RECs	Adopted ANBO governance and secretariat structure	Formal approval of strategy by ANBO board	ANBO board are in agreement with the structure proposed and devote time to this activity
	Output 1.3: Formal legal relationship between ANBO and AMCOW established/adopted	Adopted relationship agreement	AMCOW documentation	AMCOW remain committed to ANBO and river basin management
	Output 1.4 ANBO partnerships strengthened and visibility enhanced	NB of members	Formal partnership agreements	ANBI is attractive enough to potential partners
Outputs – Objective 2				
Component 2 LEGAL/INSTITUTIONAL SUPPORT TO RBOS	Output 2.1: Legal/institutional support roadmap for African L-RBOs established	Validated Roadmap	GWP reporting + ANBO reporting	
	Output 2.2 Legal/institutional support to selected target basins	NB basin supported	GWP reporting +	



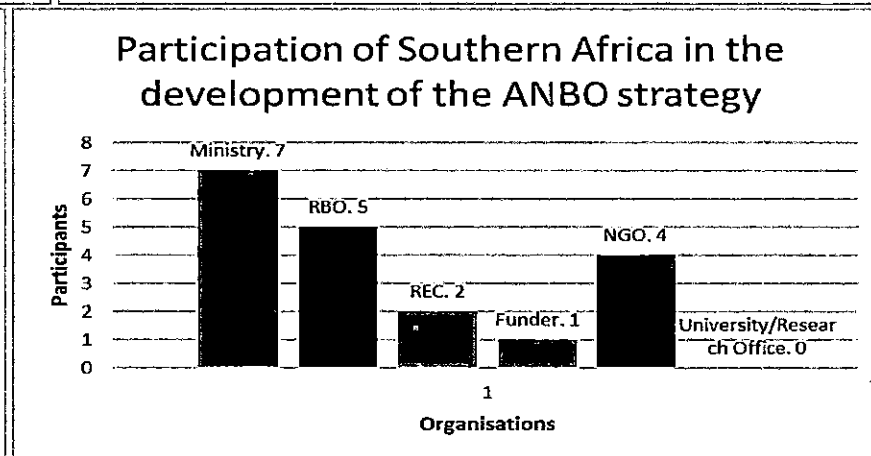
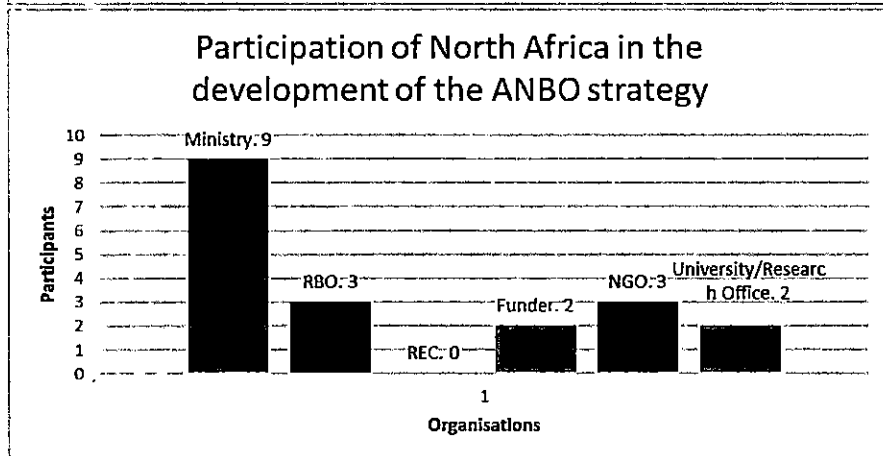
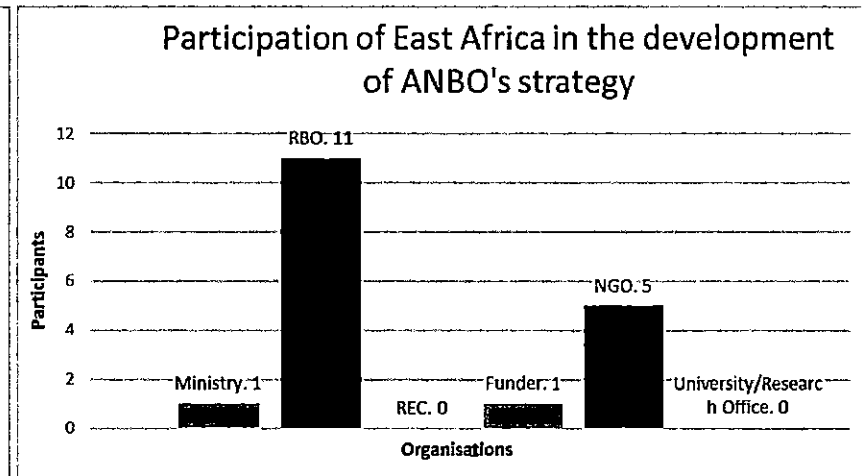
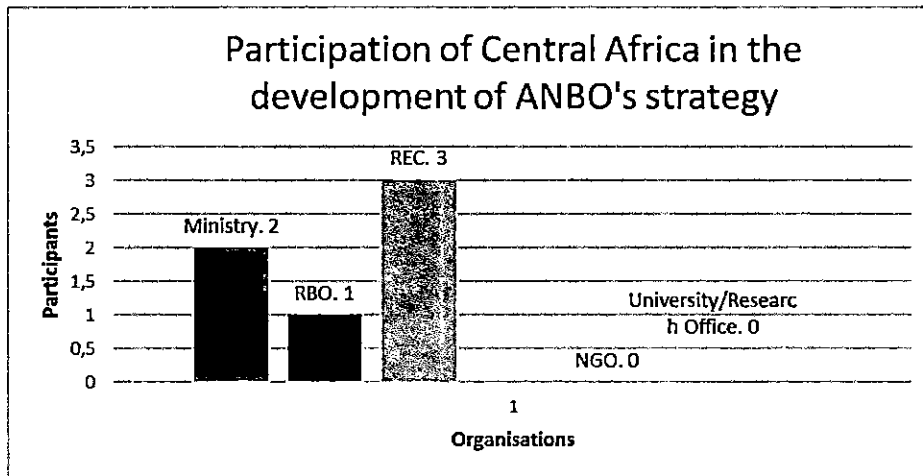
Level	Intervention Logic	Indicators	Means of verification	Assumptions/Risks
	provided		ANBO reporting	
Component 3 CAPACITY BUILDING	Output 3.1: Capacity building roadmap for African L-RBOs developed and database of suitable capacity building partners created	Validated Roadmap, Database	GWP reporting + ANBO reporting	Partners are identified that are in need of capacity building
	Output 3.2: Capacity building activities implemented and best practice sharing mechanisms established	NB persons trained + NB organizations trained	Workshops reports, participant lists	Participants consider it worthwhile attending the training
Component 4 KNOWLEDGE MANAGEMENT	Output 4.1 ANBO/AWIS web platform and main exchange procedures developed	Validated Web Platform	GWP reporting + ANBO reporting	All final users have technical infrastructures to set up and use such systems
	Output 4.2 Support to information exchange and synthesis at pan African and regional level	NB communications and knowledge mechanisms in place	GWP reporting + ANBO reporting	All final users have technical infrastructures to set up and use such systems
	Output 4.3 Transboundary data exchange and information systems implemented in selected target basins in collaboration with RECs (Ref. WP9) and contribution to SDG indicators	NB basins equipped with data exchange and information systems	GWP reporting + ANBO reporting	All final users have technical infrastructures to set up and use such systems
Component 5 RESOURCE MOBILIZATION	Output 5.1 Transboundary water infrastructure projects data base established	Validated database	GWP reporting + ANBO reporting	Sufficient data is accessible to fill the database
	Output 5.2 ANBO in-house capacity for providing resources mobilization support to member organizations strengthened	NB of proposals supported by ANBO	GWP reporting + ANBO reporting	Member organizations ask for support while preparing their proposals
Component 6 RBOs Assessment of IWRM, climate change, data management, infrastructure (WP7-10) completed	Output 6.1 Work Package 7(PLAN): IWRM planning in RBOs assessed and action plan prepared	NB IWRM actions plans supported	GWP reporting + ANBO reporting	Planning processes exist and are their owners require support
	Output 6.2 Work Package 8: (WACDEP Connect) Climate change vulnerability and adaptation in RBOs assessed and actions plan prepared	NB action plans for climate change adaptation supported	GWP reporting + ANBO reporting	Planning processes exist and are their owners require support
	Output 6.3 Work Package 9 (WRINFO) Data and information management assessed	(see component 4)	GWP reporting + ANBO reporting	Planning processes exist and are their owners require support

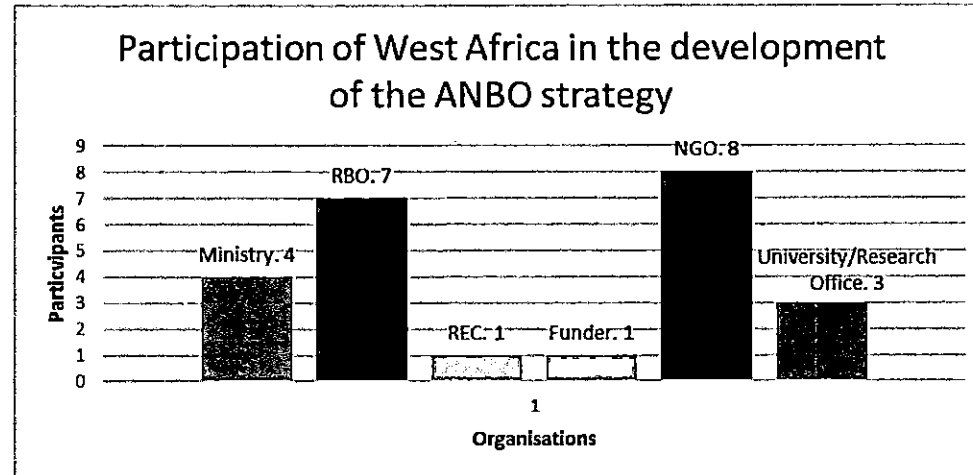


Level	Intervention Logic	Indicators	Means of verification	Assumptions/Risks
	Output 6.4 Work Package 10 (INFRA) infrastructure development and the role of ANBO assessed	NB of infrastructure projects supported	GWP reporting + ANBO reporting	Planning processes exist and are their owners require support
Management of the project				
Component 7. PROJECT MANAGEMENT AND ADMINISTRATION	Output 7.1 Human and Financial Resources optimized	Overall annual evaluation rating of staff	Internal HR procedures	
	Output 7.2 Timely reports reflecting the life of the project (technical and financial aspects)	GWP M&E system complied with	Quality of reports submitted	Difficulty in receiving information from partners
	Output 7.3 Equipment needed for the project purchased and properly managed	Equipment in place	Receipts	
	Output 7.4 Language issues managed through the adequate use of translators and interpreters	% meetings with satisfactory translation	Meeting feedback	Poor translation services processed
	Output 7.5 Adequate visibility given to the activities of the project and the donor	NB of events with donors		
	Output 7.6 Transparent management of the project by the project steering committee	SC reports circulated and questions by membership addressed		
	Output 7.7 Proper communication between GWP and the EU through adequate mechanisms, reporting and monitoring	NB of issues raised by EU	EU approvals	Widespread nature of the project
	Output 7.8 ANBO Focal Points involved and committed to the success of the project	% attendance focal points to meetings	Attendance list	Commitment of people in charge
	Output 7.9 SITWA Project Evaluated	Existence of the evaluation report	Evaluation report	Evaluation implemented within the duration of the project



Annex 4: Graphics of the regional consultations





Annex 5: Detailed description of SITWA work plan 2016

	ACTIVITIES /TASKS	2016			
		Q1	Q2	Q3	Q4
COMPONENT 1: ANBO INSTITUTIONAL STRENGTHENING					
Output 1.1 ANBO 5 Years Strategy and program developed in line with African Water Vision 2025					
1.1.1 Strategy implemented	Round table of donors to support the implementation of the strategy and the action plan. <ul style="list-style-type: none"> - To carry out a roadmap of actions to be taken - To establish a mapping of donors 				





	<ul style="list-style-type: none"> - To Contact LVBC, SADC, etc. to learn from their approach - To design Medium-Size Projects based on ANBO strategy - To develop the results framework based on ANBO 5-years Action Plan 				
Output 1.2: ANBO institutional structures strengthened in harmony with RECs					
1.2.1 ANBO secretariat approved and established , ANBO new Statutes adopted, ANBO Rules and Procedures, etc.,	<p>ANBO GA for adoption of ANBO structure, guidelines, procedures etc..... and establishment of ANBO Executive Secretariat</p> <ul style="list-style-type: none"> - To finalize job description for ANBO Secretariat staff (Consultant) - To finalize the revised statutes and circulate by January 2016 - To prepare ToRs related to Rules and Procedures manuals - OMVS to recruit a national consultant to draft documents on Rules and Procedures - To Proceed for getting a headquarter agreement in Dakar with the Ministry of Foreign Affairs as well as the agreement between ANBO and OMVS - To submit draft revised ANBO statutes and related governance documents to the GA 				
Output 1.3: Formal legal relationship between ANBO and AMCOW established/adopted					
1.3.1 Decision on preferred ANBO-AMCOW legal	ANBO Chair is a formal AMCOW TAC member and participate to AMCOW related meetings				
Output 1.4 ANBO partnerships strengthened and visibility enhanced					
1.4.1 ANBO partnerships strengthened and visibility enhanced	<ul style="list-style-type: none"> -Integration of 3 new members (Authority of Mono River Basin, Comoé River Basin and Medjerda River basins) -Meetings with Comoe and Mono basins -Partnership Reinforcement with ADB/ICA, UNECE, CIWA, Geneva University (HUB Water) GWP/WA on Floods management etc... 				
COMPONENT 2: LEGAL/INSTITUTIONAL SUPPORT TO RBOS					





Output 2.1: Legal/institutional support roadmap for African L-RBOs established				
2.1.2 ROAD Map validated for the Legal/institutional support of the RBOs	Implementation of the activities Validated by the CB Implementation of the validated Road map			
Output 2.2: Legal/institutional support to selected target basins provided				
2.2.1 Legal/ institutional support plan for selected basins developed	Implementation of ABAKIR and Medjerda activities and meetings related to Legal and institutional reinforcement - AMCOW ES and ANBO Chair to travel to Algeria and Tunis to meet high level people - To organize a joint meeting with the two countries - To organize meetings with MPs in Rwanda , RDC and Burundi for the Ratification of ABAKIR International Convention			
COMPONENT 3: CAPACITY BUILDING				
Output 3.1: Capacity building roadmap for African L-RBOs developed and database of suitable capacity building partners created				
3.1.1 Database of suitable CB partners	To develop a database of partners related to capacity building			
Output 3.2: Capacity building activities implemented and best practice sharing mechanisms established				
Training in the IWL and Communication and KM	Participation in the training program of "Capacity development for water law transboundary for Improved water management in Africa" in collaboration with IGAD, and Makerere University of Uganda (50 persons to be trained in IWL).			
	In collaboration with OIEau to implement activities on Knowledge Management for various RBOs			
	Capacity building on integrated floods management (with GWP /WA)			
COMPONENT 4: KNOWLEDGE MANAGEMENT				
Output 4.1: ANBO/AWIS web platform and main exchange procedures developed				





4.1.1 Development of AWIS Platform	The platform ANBO/ AWIS (www.sadieau.org) and web site www.raob-anbo.org continue to be well developed and information are exchanged				
Output 4.2: Support to information exchange and synthesis at pan African and regional level					
4.2.1 Communications and knowledge mechanisms established	<p>Implementation of the ANBO communication strategy</p> <ul style="list-style-type: none"> - Continued communication through Facebook, twitter, Flickr, Slide share and newsletter - Development and dissemination of other key publications for 2016 (ANBO Governance, Manual of the Executive Secretariat on rules and procedures - Communication and Knowledge Management specialists from various RBOs continued to foster exchange and strengthen the network of ANBO Communication and Knowledge Management Specialists 				
Output 4.3: Transboundary data exchange and information systems implemented in selected target basins in collaboration with RECs (Ref. WP9) and contribution to SDG indicators -					
4.3.1 Basins Equipped with data exchange and information system	<ul style="list-style-type: none"> -Continuation of the process to select and support two pilot basins -Technical support to ABAKIR and Medjerda for performance analysis of information systems 				
COMPONENT 5: RESOURCE MOBILIZATION					
Output 5.2: ANBO in-house capacity for providing resources mobilization support to member organizations strengthened					
5.2.1 Proposals supported by ANBO	Projects elaborated with technical support from RBOs (OMVS, NBI, LVBC , CICOS , etc. ...) of Output 1.1				
COMPONENT 7. PROJECT MANAGEMENT AND ADMINISTRATION					
1. Human and Financial Resources optimized					
Overall annual evaluation rating of staff	Annual evaluation rating staff continue to be made				
2. Timely reports reflecting the life of the project (technical and financial aspects)					
GWP M&E system complied with	Quarterly technical and financial reports continue to be produced				
3. Equipment needed for the project purchased and properly managed					
Equipment in place					
4. Language issues managed through the adequate use of translators and interpreters					
% meetings with satisfactory translation	100% de satisfaction				





5. Adequate visibility given to the activities of the project and the donor				
NB of events with donors	EU support properly mentioned during ANBO participation in various events,			
6 Transparent management of the project by the project steering committee				
SC reports circulated and questions by membership addressed	1 report to be produced and circulated			
7. Proper communication between GWP and the EU through adequate mechanisms, reporting and monitoring				
NB of issues raised by EU				
8. ANBO Focal Points involved and committed to the success of the project				
% attendance focal points to meetings	100%			
9. SITWA Project Evaluated				
Existence of the evaluation	Final evaluation. Steering Committee meeting back to back with GA.			



Project funded by the European Union

Annex 6 : Actions prioritaires de formation ciblées pour 2015

THEME DE FORMATION	CIBLES/PARTICIPANTS	PERIODE/LIEU	PARTENAIRES	EXTRANT/RESULTAT
Domaine de formation : renforcement des capacités en matière de gestion des connaissances				
Renforcement de capacités en partage des connaissances à l'endroit des points focaux spécialistes en information et en documentation des OBT africains	Experts en information et communication OBT et partenaires du RAOB	13-14 août 2015 à Dakar, Sénégal		Réseau d'experts en échange de connaissances issus des OBT est établi, son organisation et son mode de fonctionnement proposés
Domaine de formation : le renforcement des connaissances et des compétences du personnel dans les domaines techniques				
Formation sur les Lois Internationales en matière de la gestion des ressources en eau (IWL)	Juristes travaillant dans les OBT	2-3 août 2015 à Kampala, Ouganda	Université de Makerere/IGAD/RAOB/GWP/CAPNet	Les OBT Africains sont renforcés sur les Lois Internationales de l'Eau (IWL), et leurs expériences utilisées en vue de développer un Plan de Formation sur 5 ans (2016-2020)
Conception et exploitation des réseaux de surveillance des ressources en eau	Hydrauliciens/planificateurs/experts S/E/experts IT	Juin 2016 à Niamey, Niger	OIEau/OMM/CER/AMCOW/OSS	Guide produit sur la mise en place des observatoires des OBT
Domaine de formation : Renforcement des connaissances et des compétences du personnel dans les domaines techniques				



Renforcement des capacités des OBТ sur la GIRE pour des projets d'investissement résilients au climat	Personnel des OBТ en charge des infrastructures (Hydrauliciens/planificateurs/Energie/Navigation), des Finances, experts S/E	Août 2016 à Gaborone, Botswana	A identifier	
Domaine de formation : Renforcement de capacités en matière de gouvernance de l'eau dans les OBТ				
Processus de mise en place de dispositifs de suivi évaluation et cartographie au niveau OBТ en Afrique	Personnel en charge de la planification et S/E des OB/experts IT	Septembre 2016 à Tunis, Tunisie	OIEau /CER capNet/BAD/AMCOW/OIEau/SIWI/UNESCO IHP/IGRAC	Manuel pour la mise en place d'un SSE dans les OBТ
Domaine de formation : Renforcement de capacités en matière de mobilisation de ressources financières				
Financement des OBТ à l'aide des partenariats public-privé (PPP)	Personnel des OBТ en charge des infrastructures (Hydrauliciens/planificateurs/Energie/Navigation), des Finances, experts S/E	Novembre 2016 à Addis Abéba, Ethiopie	A identifier	Guide sur les financements des PPP



Annex 7 ANBO organization chart:

